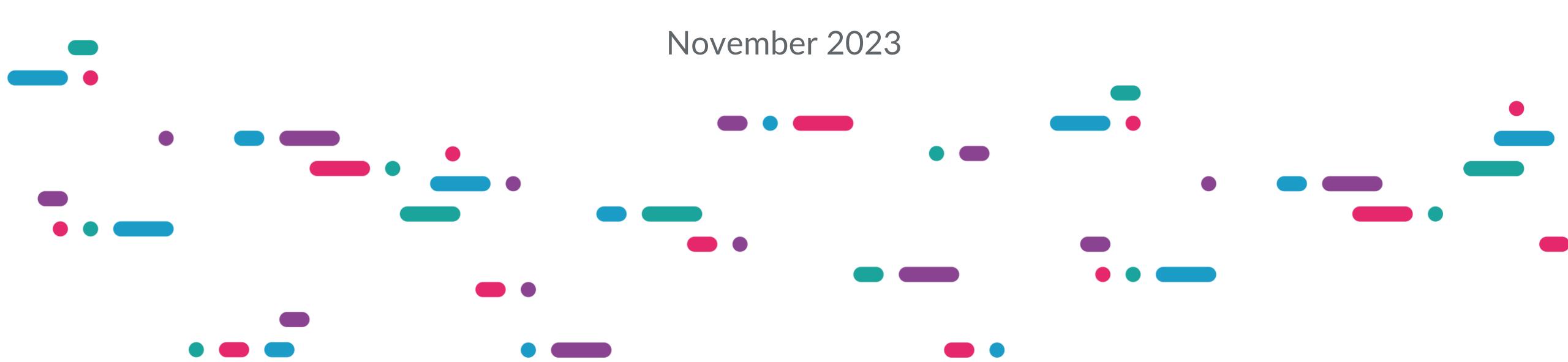


# Overview and latest results





# Agenda

(1) What's Up

2 Business Units

(3) Select Financials

4 Investor Information



### **Chapter 1**

# What's up





### Growens at a Glance





#### **Innovation**

- Fast-growing industry:
   Technology / cloud software /
   content design (SAAS)
- Mobile messaging and no-code
   Email content creation



#### Growth

- Revenues 3y CAGR +20%\*
  - √ +51% FY 2019
  - → +7% FY 2020
  - ✓ +9% FY 2021
  - √ +45% FY 2022
- 6 acquisitions since 2015
- 2 divestments (€78m)



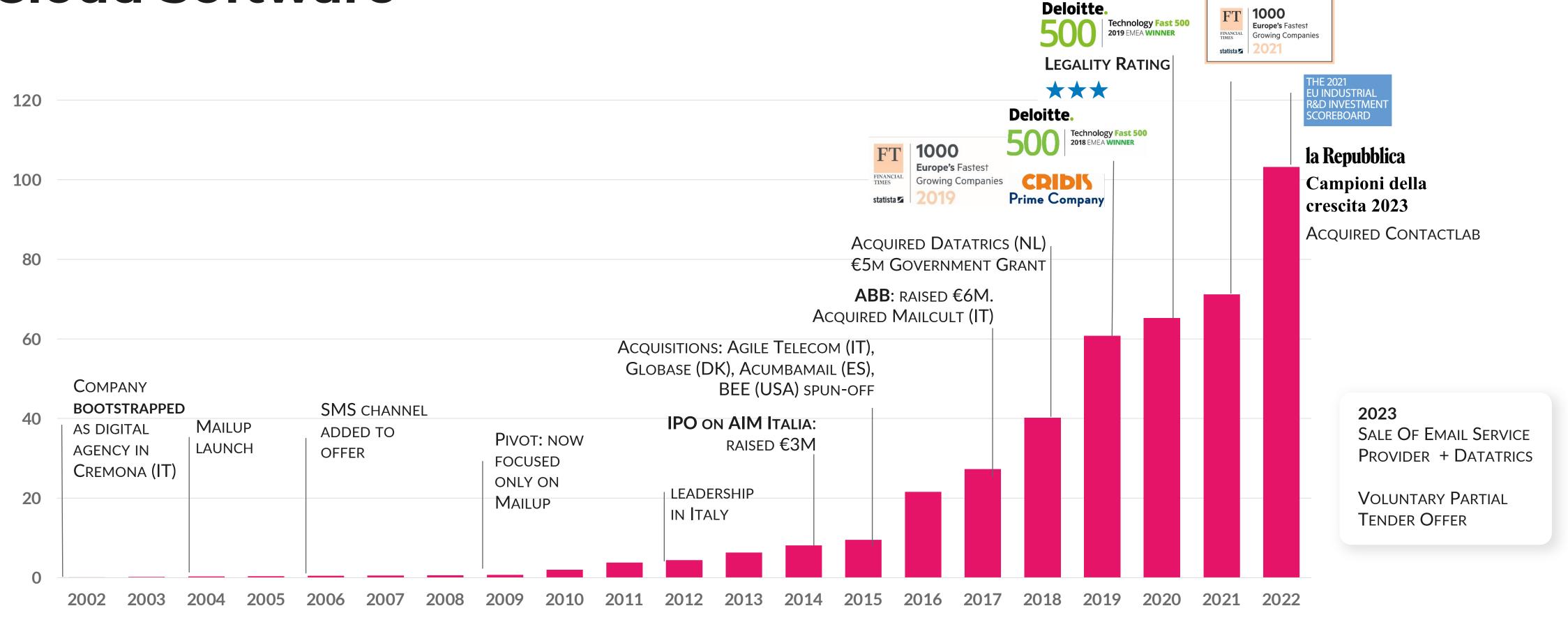
#### **Global Expansion**

- International revenues from 10% to 79% since IPO
- Serving ca. 10.000 clients (+1mln free users) in 115+ countries
- 160 employees in 2 continents

\*old Group perimeter



# From Startup to Leading Player in Cloud Software

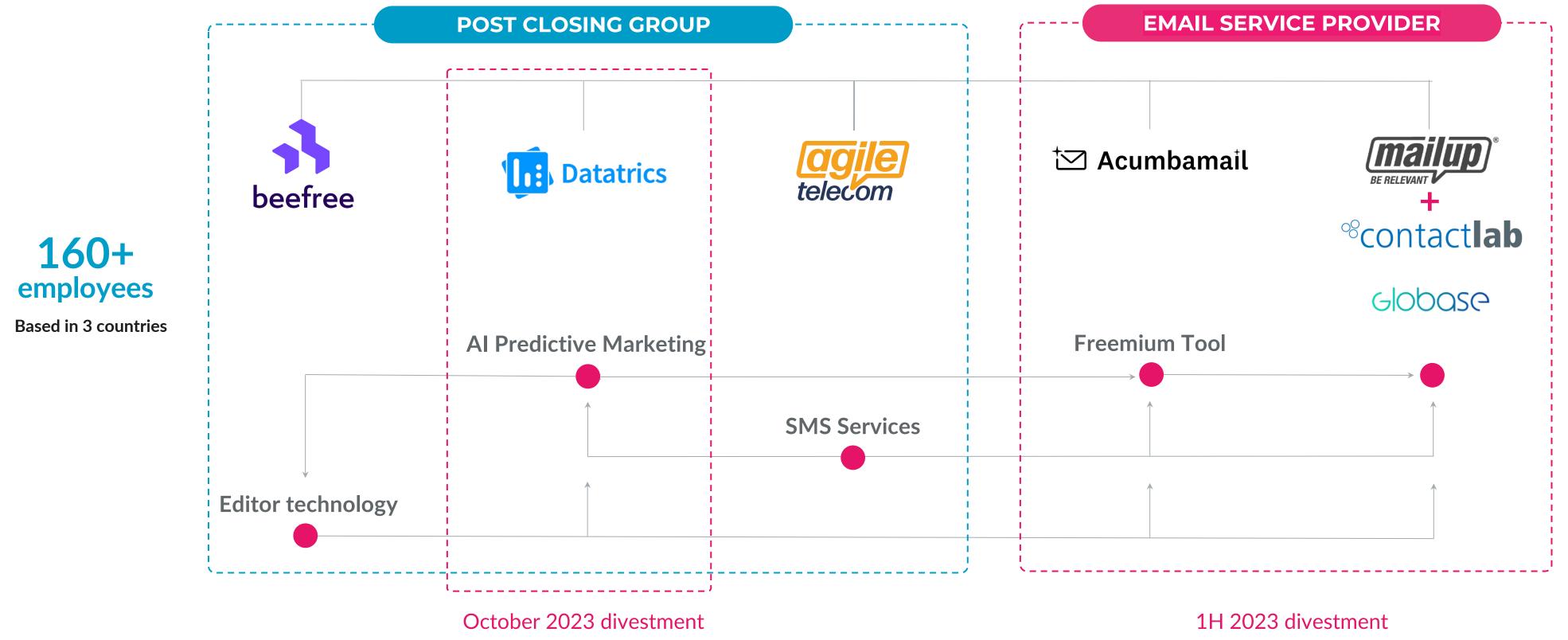


<sup>\*</sup>In 2016 Group transitioned to IFRS accounting standards. FY 2015 is restated. Therefore historical data may not be comparable. Data in EUR/m. Source: Company and Group financial statements



# Transitional Perimeter – 2023 M&A





ca. **250** employees **BU&** staff

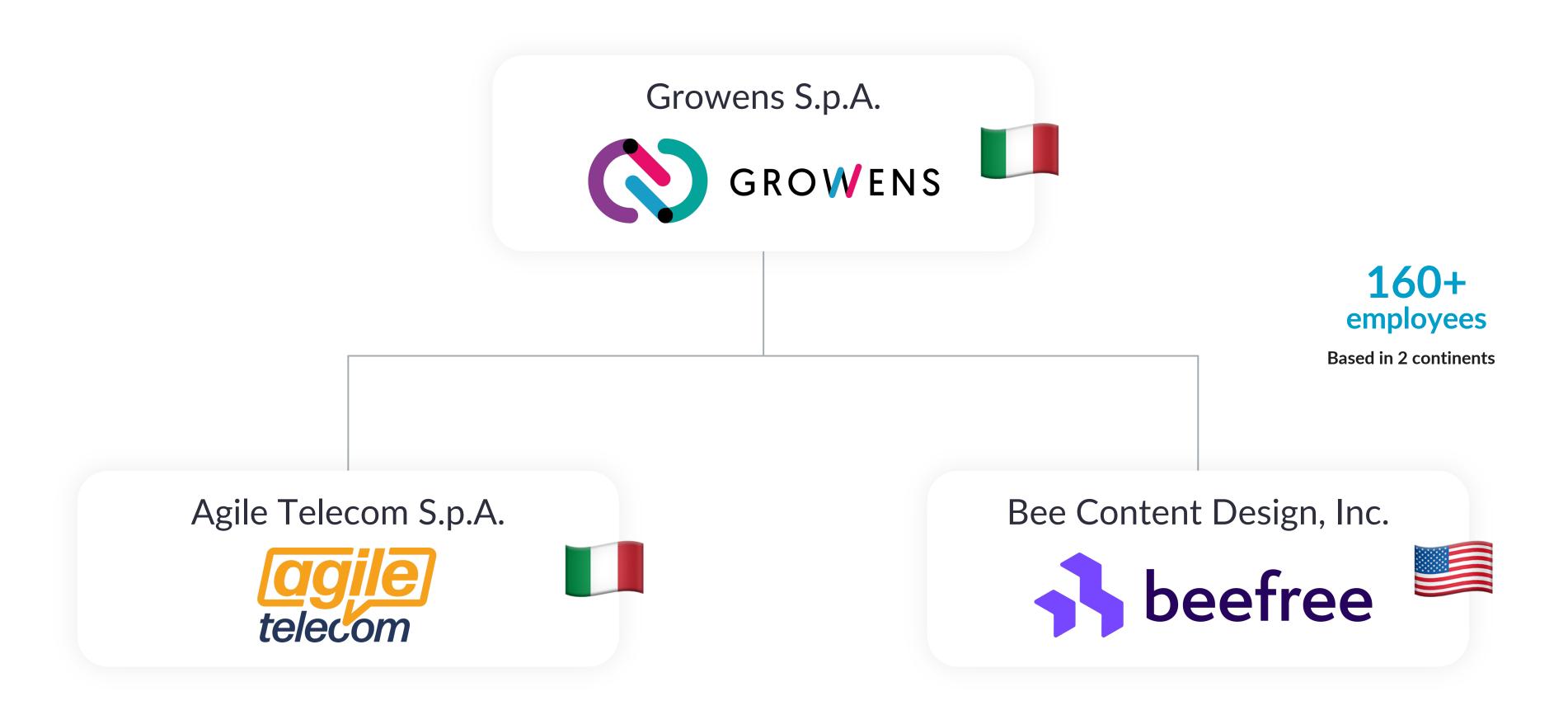
+ transitional contracts (admin, MI-CR facilities)

**Effective 20 October 2023** 

**Effective 13 July 2023** 



# Current Perimeter – 2023 YE





## **ESP Sale - Deal Overview**



#### **Strategic Rationale**

- Derisking of Group position in mature business
- Consistent cash-in
- Focus on development of Beefree
- Provide return to stakeholders
- Fundamental change of business under EGM Regulations for Companies



#### **Deal Consideration**

- Sale of
  - MailUp business (carve-out from Growens)
  - ▶ 100% of Contactlab S.p.A.
  - ▶ 100% of Acumbamail S.L.
  - ▶ 100% of MailUp Nordics/Globase
- Euro 76.7 million total gross consideration



#### **Key Milestones 2023**

- February 2 Signing
- March 9 GSM
- June 30 Contribution of MailUp business into Contactlab
- July 13 Closing
- July 13-28 Withdrawal right exercise period (0 requests)



## Datatrics Sale - Deal Overview



### **Strategic Rationale**

- Derisking of Group position in inefficient business
- Stop-loss
- Focus on development of Beefree



#### **Deal Consideration**

- Sale of
  - ▶ 100% of Datatrics BV
- Euro 1.6 million total consideration (in cash)

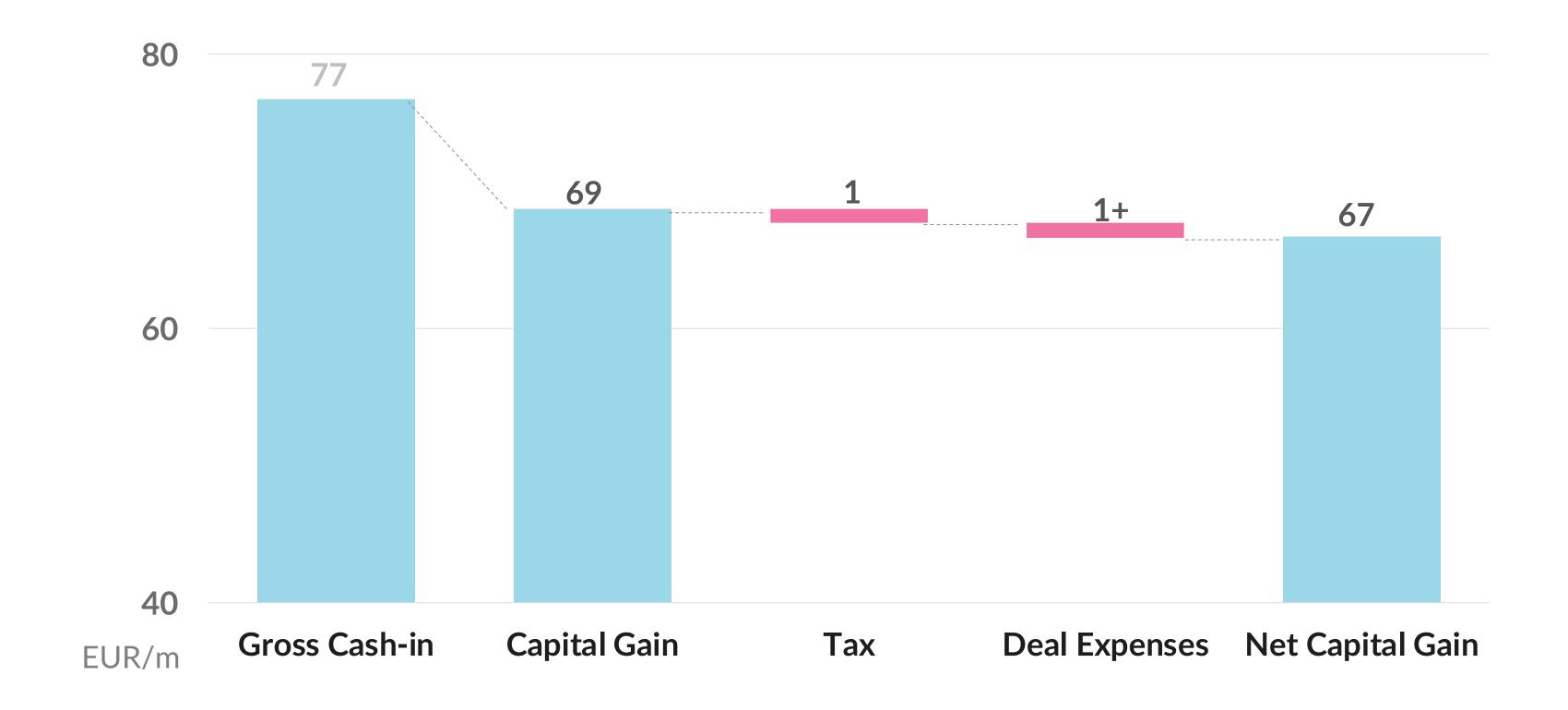


#### **Key Milestones 2023**

- October 6 Signing
- October 20 Closing



# **ESP Sale - Transaction Economics**



Estimates as of the closing date of July 13, 2023 – subject to further potential adjustments by the end of Sept 2023



# Voluntary Partial Tender Offer

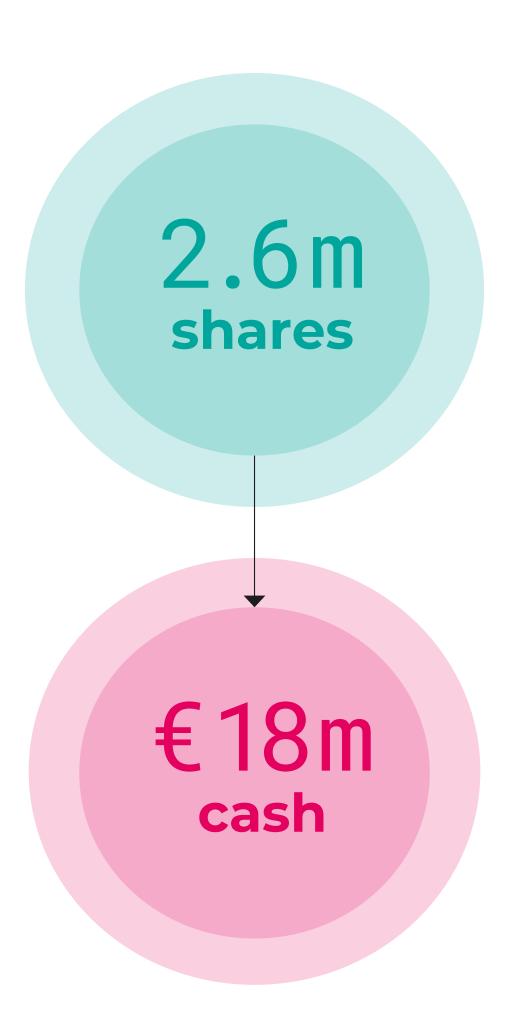
#### **Offer Details**

- Launched on a maximum 2.6m ordinary shares, or 17.2% of the share capital
- Offer price €6,80 per share
- +15,7% premium price over the 3-month average @ announcement
- Unanimously resolved upon by GSM and BoD on 18 September, 2023
- Approved by Consob 8 November, 2023
- Acceptance period 13 November, 2023- 6 December, 2023
- Payment Date 13 December, 2023

#### Offer Rationale

- Sensible investment for part of the ESP sale proceeds
- Important liquidity event for investors at a record high price
- Most efficient way to distribute value to shareholders before 2023 year end
- Acquisition of an asset which can be used in the future for incentives, M&A and other

The Offer is promoted exclusively in Italy, as the shares of Growens are traded solely on Euronext Growth Milan, a multilateral trading system organized and managed by Borsa Italiana S.p.A. The Offer has not been and will not be promoted or disseminated in the United States, Canada, Japan, Australia, or any other country where the promotion of the Offer and participation in it would not be in compliance with the financial markets laws and regulations or other local laws and regulations or would otherwise not be permitted without prior registration, approval, or deposit with the respective regulatory authorities.





# 2023 - 2026 Growth Drivers



### Organic growth

- Focus on Beefree: R&D & M&S
- €15m investment in 2024-2026



#### A&M

- Focus on Beefree / add-ons
- Opportunistic divestments

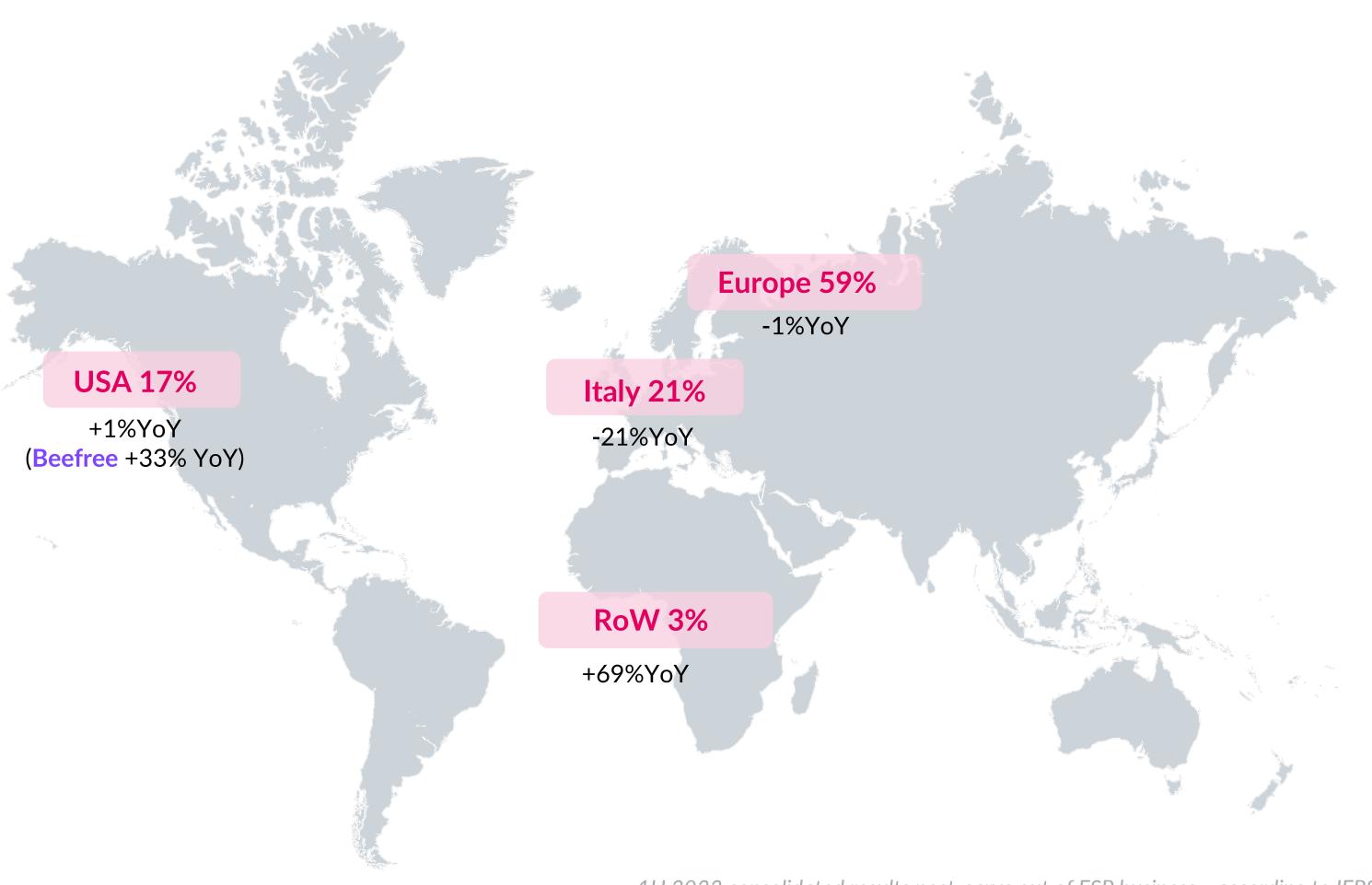


# Mid/long term financial growth

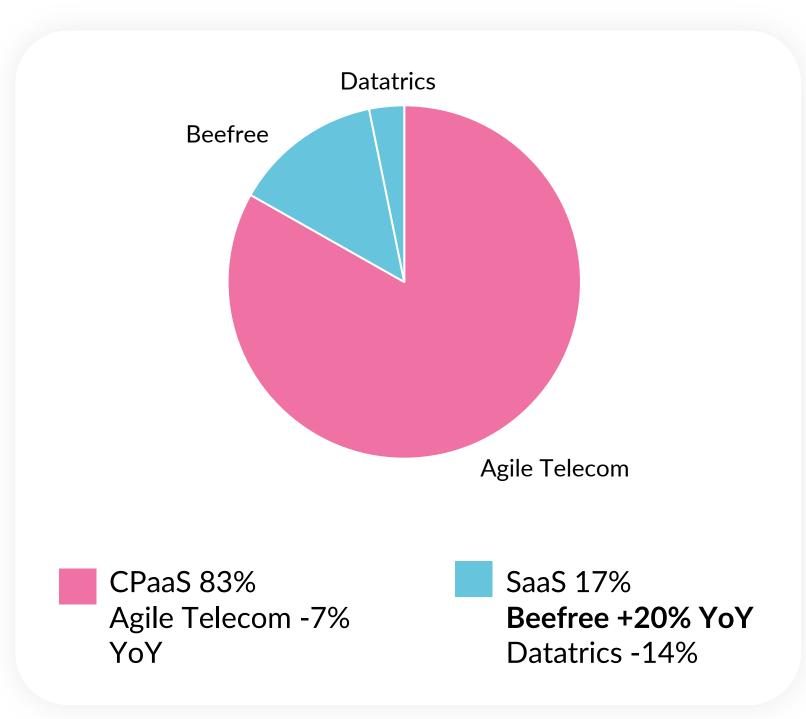
- Rule of 40: Sales growth % +
   EBITDA margin% > 40%
- Return for stakeholders



# Revenue Distribution 1H 2023



#### **SaaS incidence**



1H 2023 consolidated results post-carve out of ESP business, , according to IFRS5

Datatrics sold in October 2023



# North America Presence



### Local presence: BEE Content Design, Inc.

- Based in San Francisco, 97% owned by Growens
- 90 employees (CEO, Sales, Support and Marketing functions)
- 9,000 clients and 1.000+ SaaS applications
- Market leader in email and landing page creation technology



### **Consolidated North America results:**

- EUR 6m\* Revenues as of 1H 2023
- USD 11.7m ARR (15% YoY growth) as of August 2023



Kahoot!

Boston Dynamics\*





Google

**NETFLIX** 



















<sup>\*</sup> Beefree revenues + revenues from other Growens BUs in the area
Representative list of our past and current clients. Logos are the property of the respective businesses and are for illustrative purposes only



**Chapter 2** 

# **Business Units**

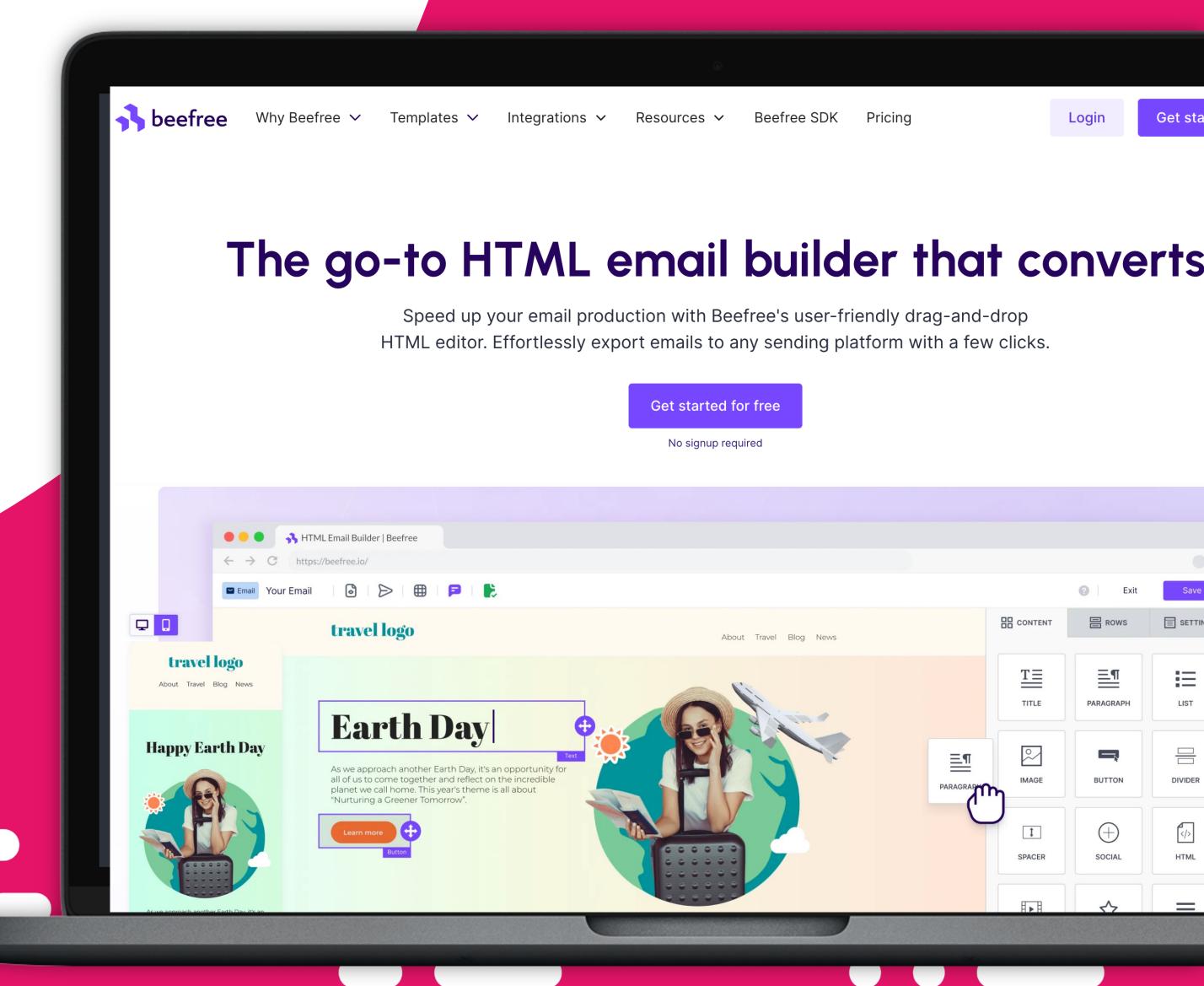






# No-code design democratization

beefree.io







# **Project Rationale**

In 2015 Beefree was an internal Growens growth hack experiment. It eventually resulted into a spin-off startup in 2017, based in San Francisco. BEE Content Design Inc. is building on its vision to help democratize content design, with millions of users in 22 languages and from 150+ countries.

#### Huge market: 4b people designing content by 2023

- Canva (\$40b evaluation) and Adobe focused on graphics and presentations
- Beefree focuses on Emails, Landing pages and Pop-ups



#### Beefree helps them make content beautiful and fast

A no-code drag-n-drop email and landing page editor, quick and simple available...

For end users

beefree

OR

**Embeddable in SaaS** applications

**beefree** SDK

...solving a paramount need

Assure compatibility overtime: no display issues on any device/charset/screen size/email client/browser



# Beefree

### For Email Designers

- 1,500+ templates thanks to a great designer community
- Advanced Co-editing and collaboration features
- Integrated with the main marketing platforms
- Tree editor (also a Gmail extension) generates *product-led* growth
- 1m free users; 9,000+ clients
- Beefree Enterprise: comprehensive contracts

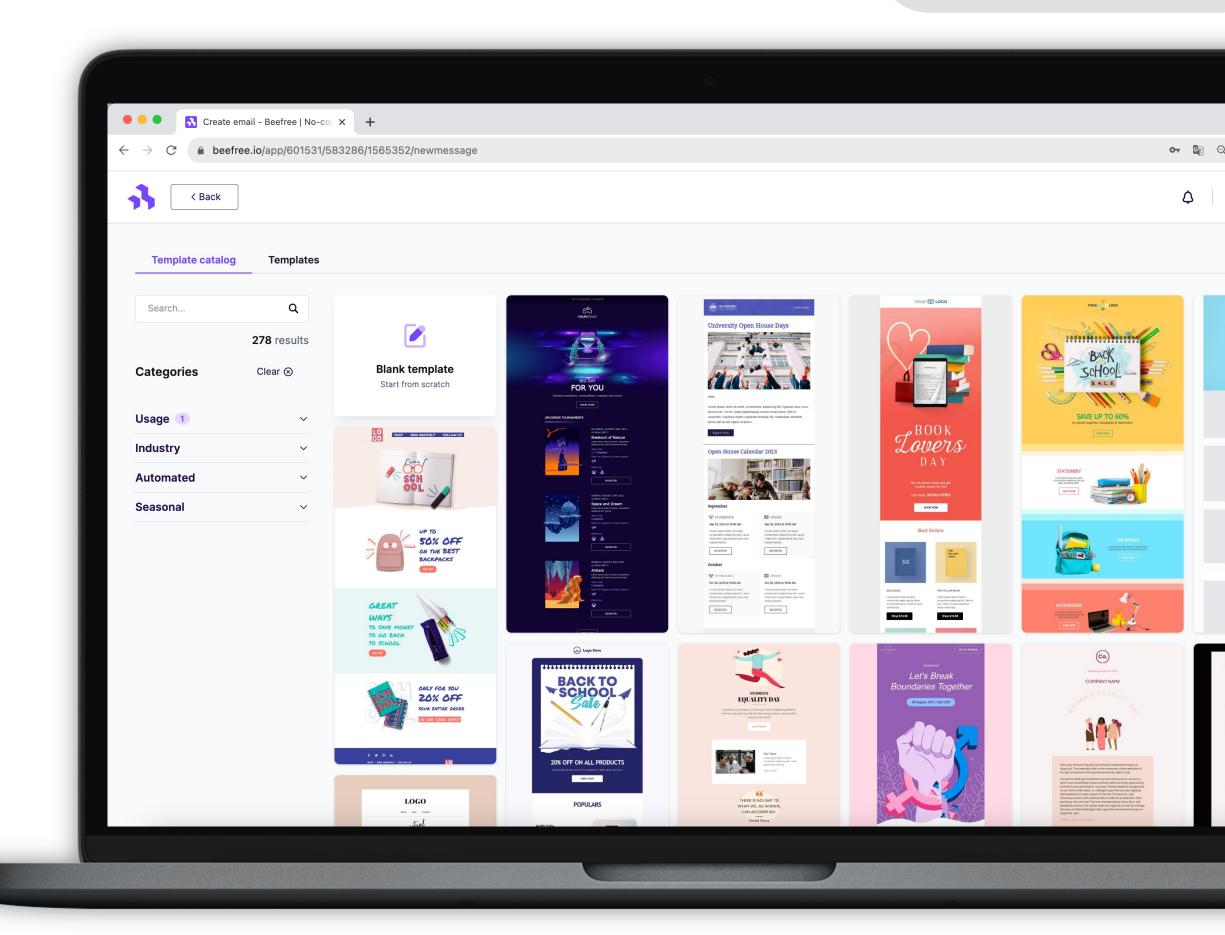












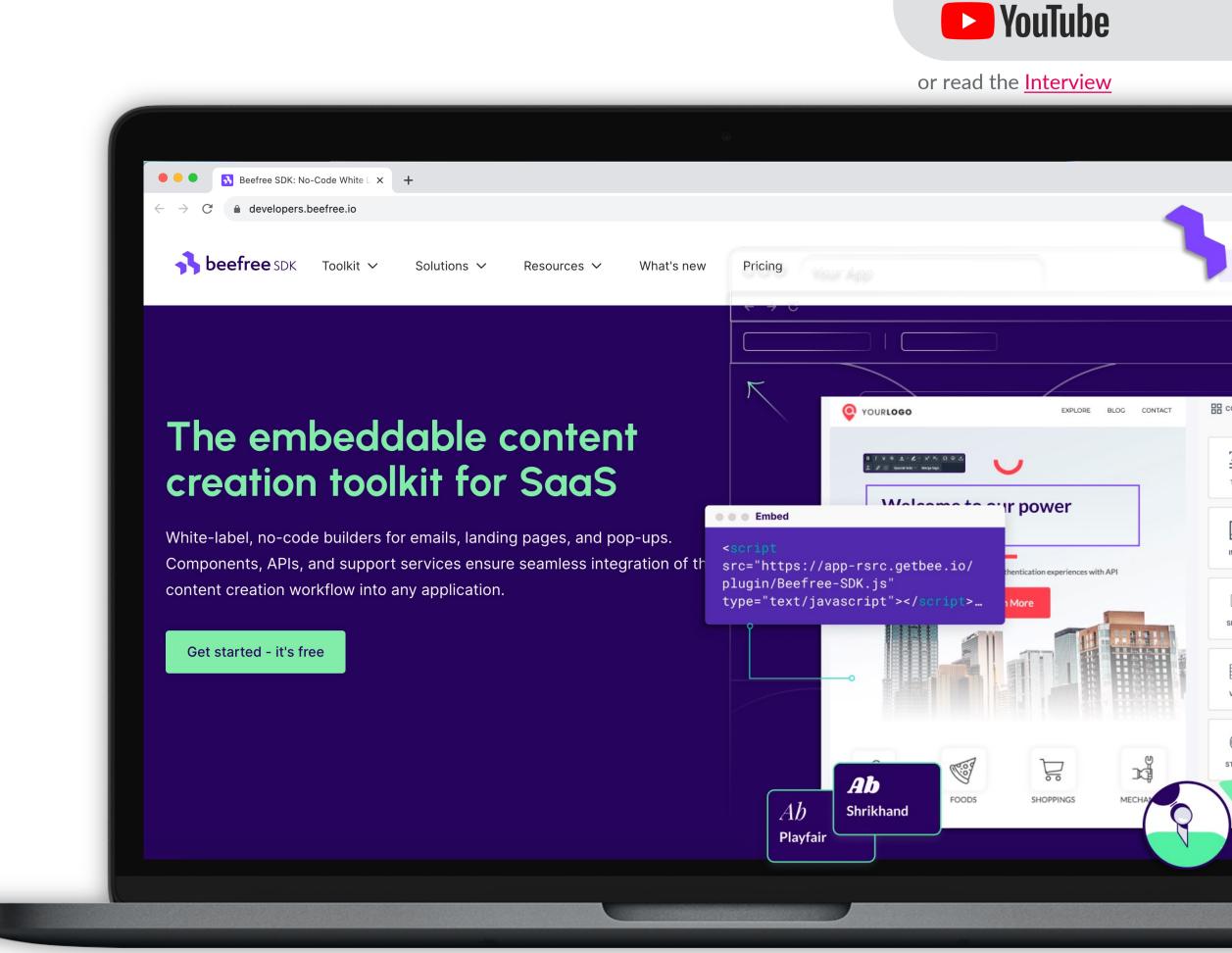
Learn more on



## **Beefree SDK**

### Embeddable editor for SaaS applications

- A completely customizable editor
- → Easy «Make vs Buy» pitch: companies save money and time by embedding Beefree vs. building their own drag-n-drop editor
- Clear advantages:
  - √ Fast deployment (<30 days) and easy integration</p>
  - ✓ Low maintenance costs
  - ✓ Reliable technology that scales automatically
  - ✓ Fully customizable and seamlessly embeddable
  - ✓ Hosted on AWS, 99.5% uptime, ISO 27001 certified for added reliability and security





## **Beefree SDK**

### Becoming a standard tool for SAAS

Beefree SDK is used by 1,000+ SaaS applications, with clear market leadership.

Beefree SDK is embedded by:

- → 60% (9 out of 15) of the Cross-Channel Marketing Hubs (Q1 2023 Forrester Wave for Email Marketing Hubs)
- ↑ 46% (6 of 13) of the Email Marketing Service Providers (Q1 2022 Forrester Wave for Email Marketing Service Providers)
- **10 41%** (7 of 17 solutions) of the Gartner Magic Quadrant for Multichannel Marketing Hubs (July 2022)

#### THE FORRESTER WAVE™

Cross-Channel Marketing Hubs

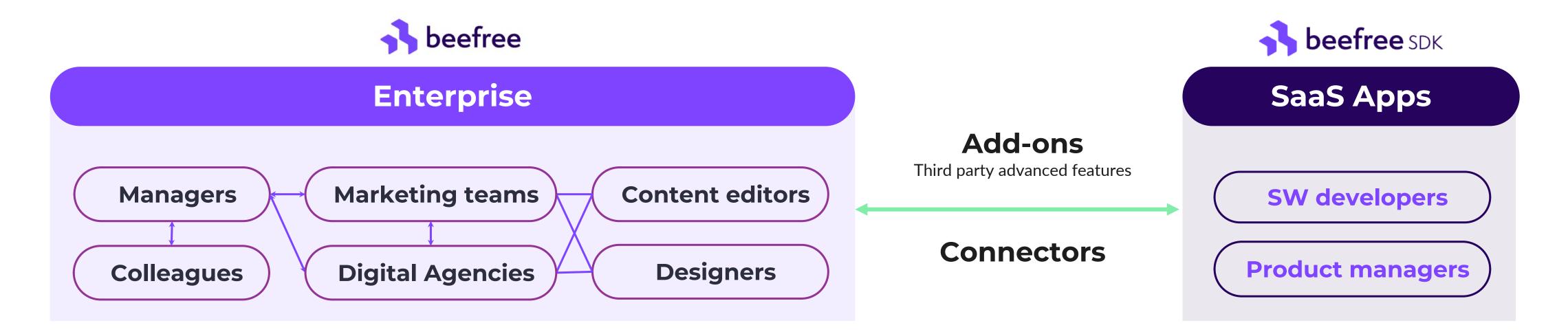




# Network Externalities / 1

The more users Beefree has, the more other sw parties (dynamic images, email validation, asset libraries, assisted content creation...) will find it interesting to develop connectors or add-ons to Beefree.

This will enrich more and more Beefree itself building a competitive barrier.

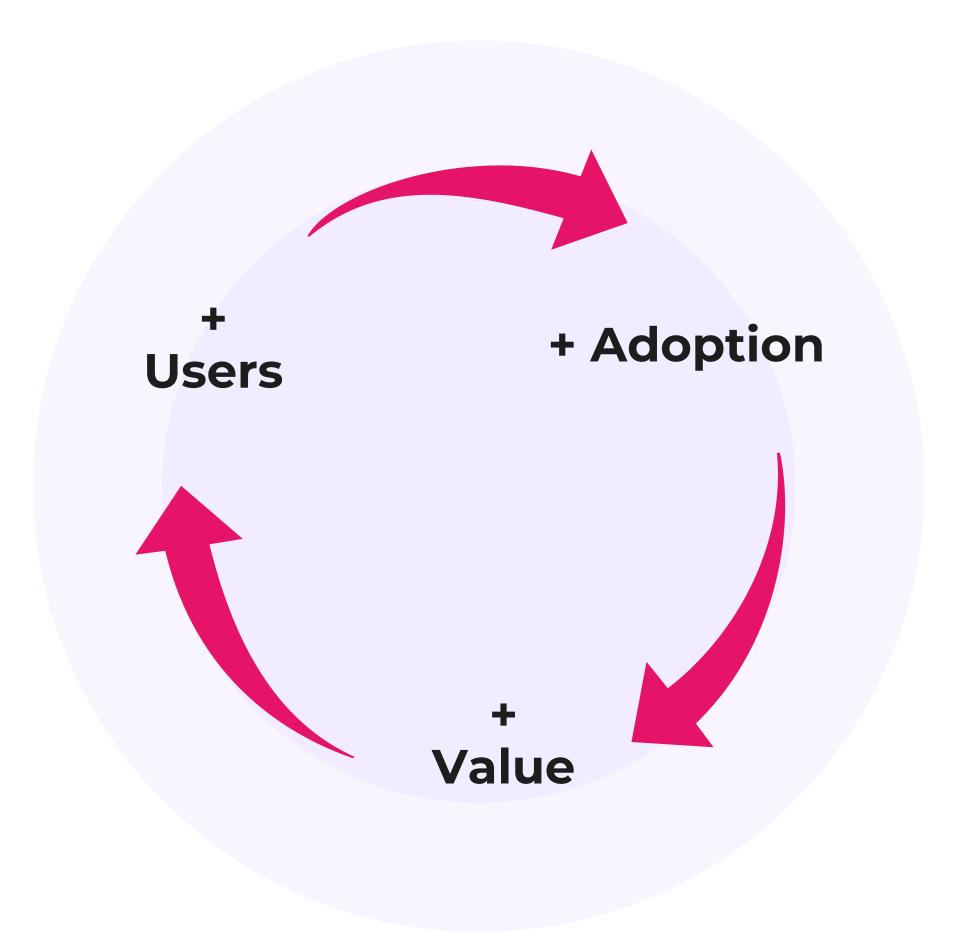




# Network Externalities / 2

Higher value for users is created along with the number of users itself:

- ✓ Collaboration, co-editing, approval workflows, free edition, digital library (email design system) foster the adoption and word-of-mouth
- ✓ Digital assets are based on Beefree proprietary Json language that can be translated into HTML only through Beefree's APIs
- ✓ **Becoming the standard**: Beefree was used 88m times across 1,000+ different SaaS platforms over the past year







# **Business Unit Highlights**

### Company

- MailUp spin-off in 2017
- Business team and IP in USA + tech team in Italy
- 9,000+ Clients, from freelancers to large corporations, 50% in North America
- Ca. 1m free users
- 90+ employees

### Competition

- #1 player worldwide
- Few players, mainly start-ups and Beefree followers
- Upmarket: companies focused on enterprise clients: Stensul, Knak, Dartagnan, Dyspatch

### **Strategy**

- Growth: to become the world leading standard for email and landing page creation
- Leverage the free version to expand globally and a new enterprise offering to maximize the value creation

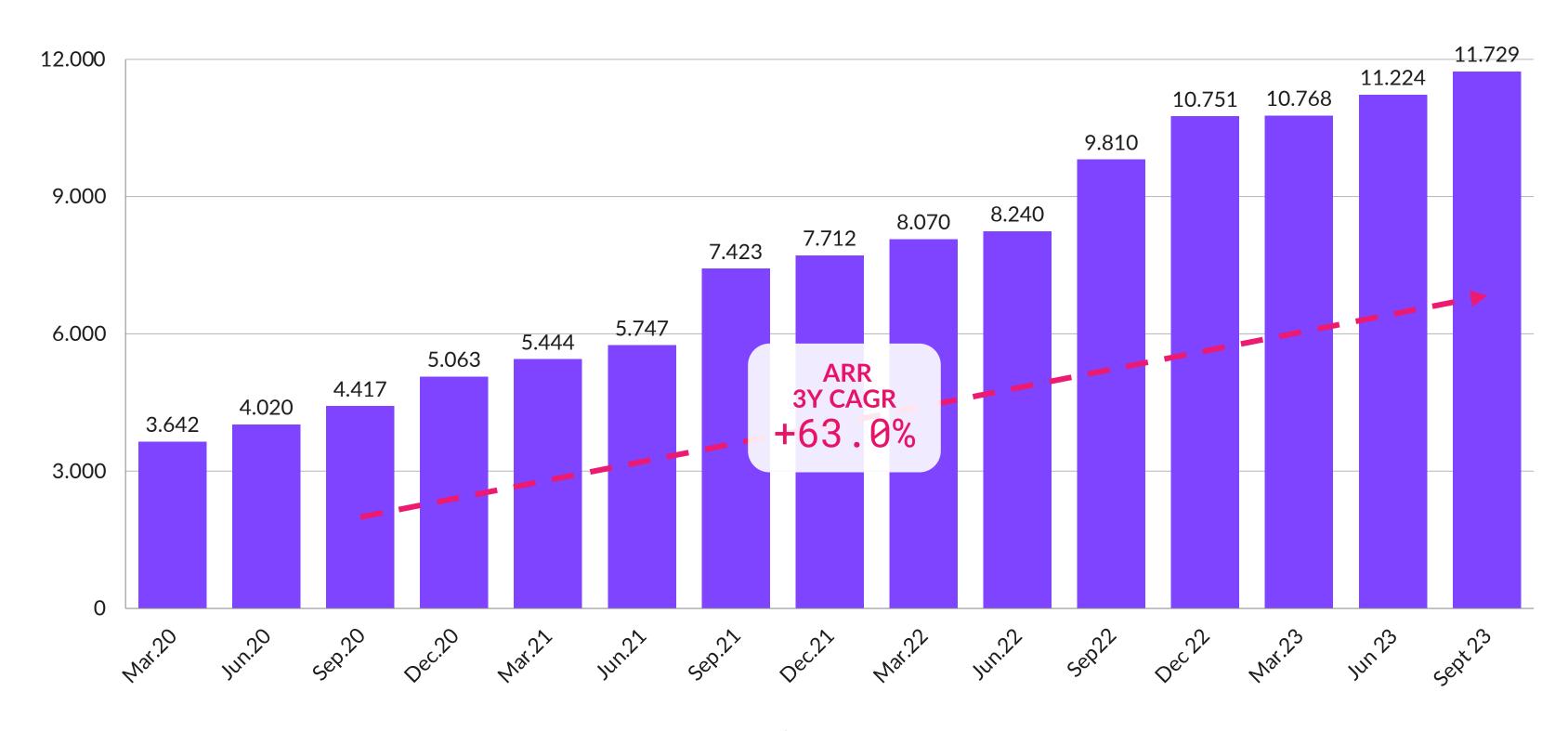
#### **KPIs**

- ARR: \$11m (+24%)
- Net Rev. Retention: 107%
- LTV Beefree: \$807
   LTV Beefree SDK: \$68,371
- Payback period: 15 months
- NPS: 56
- Recurring revenues: 99%
- EBITDA: 3%
- Gross Margin: 79%

KPI data as of 1H 2023 Source: Company financial statements and elaborations



# 3y ARR Evolution



Data in US\$/m (not including usage)

Data from management accounts, not subject to a BoD resolution, unaudited

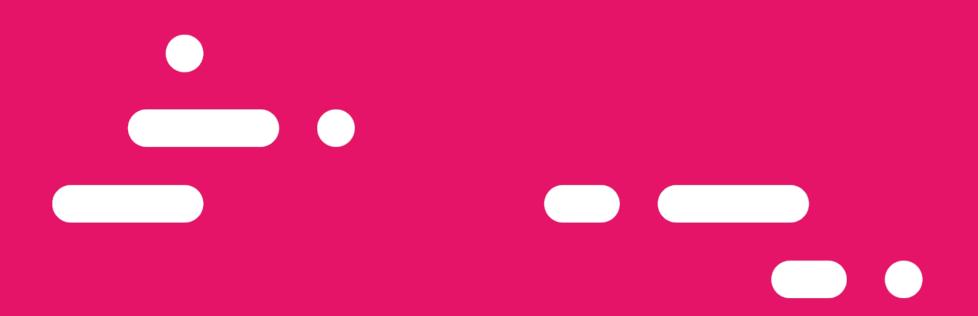
ARR = Last available month's MRR\*12

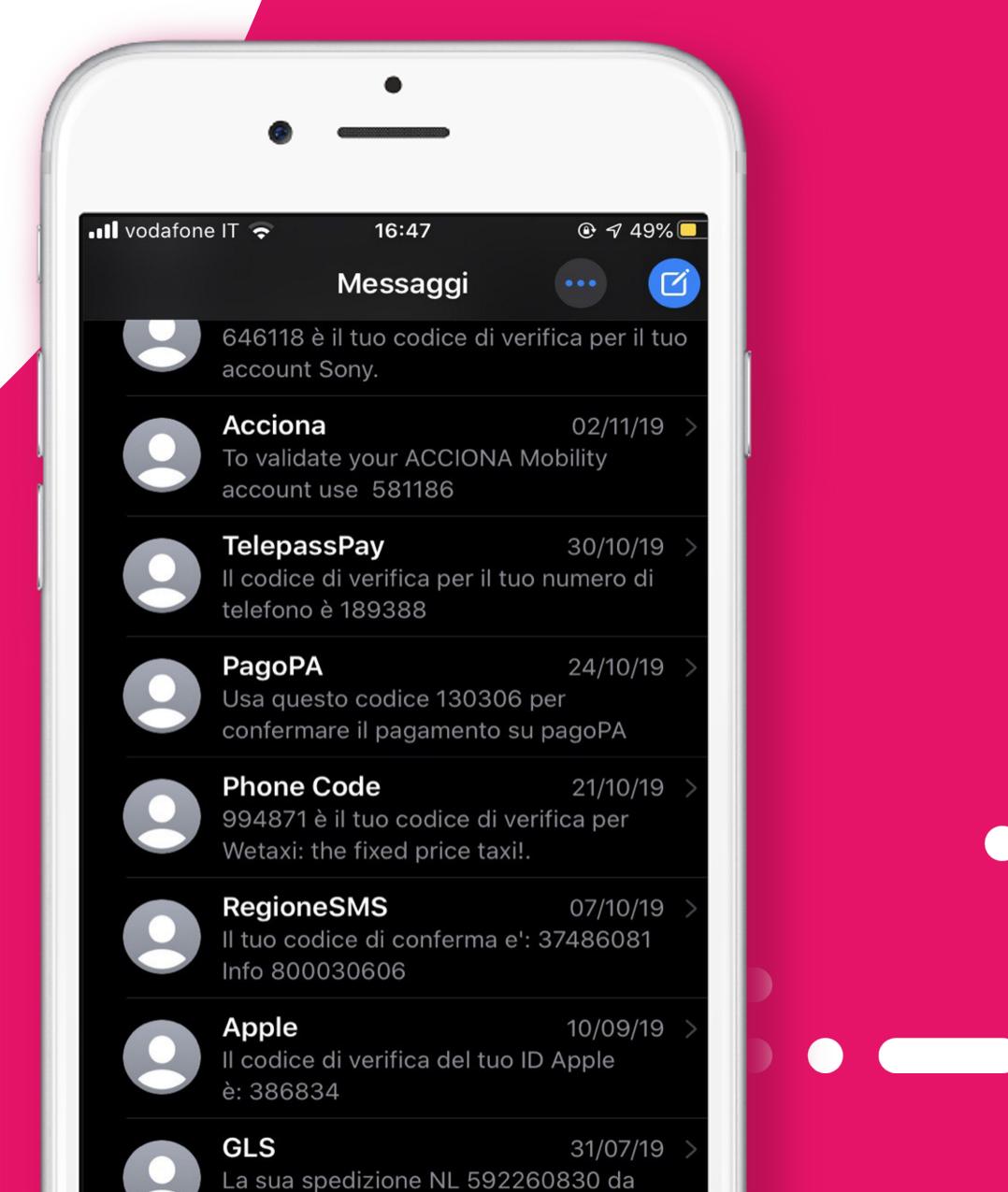




# CPaaS specialized in A2P messaging

agiletelecom.com







# CPaaS specialized in A2P messaging

Founded in 2001 in Italy as an outright wholesale SMS factory, Agile Telecom is a telecom provider that offers SMS delivery for both promotional and transactional messages:

One-Time Password/Alerts etc.

Its numerous direct connections with carriers and operators globally as well as its proprietary technology ensure optimized delivery of top-quality messaging.



Representative list of players. Logos are the property of the respective businesses and are for illustrative purposes only



# Agile Telecom: the wholesale A2P messaging gateway

Telecom provider (OLO - Licensed Operator)
offering wholesale A2P (Application-to-person)
SMS delivery with 370 direct connections with
mobile carriers around the world, from British
Telecom to Vodafone Europe



Specialized in low-latency transactional messages (One-time password, alerts, notifications...)



**SMS** has 98% open rate, 90% of texts are read within 30 minutes. Source: Text Anywhere, Gartner, EZ Texting



In-house proprietary technology for **SS7**protocol (carrier-grade standard) and
dynamic adaptive routing



# **Business Unit Highlights**

### Company

- Acquired in 2015 for €8m
   (1x EV/Sales), profitable since
   year one
- 17 employees
- 375 direct connections

### Competition

- #1 Italian player with ~2b
   SMS sent yearly
- Price leadership thanks to complete coverage, scale economies and proprietary technology

### **Strategy**

- Consolidate the Italian market leadership, focus on margins
- Expand coverage through agreements with Mobile Carriers in other European and emerging countries

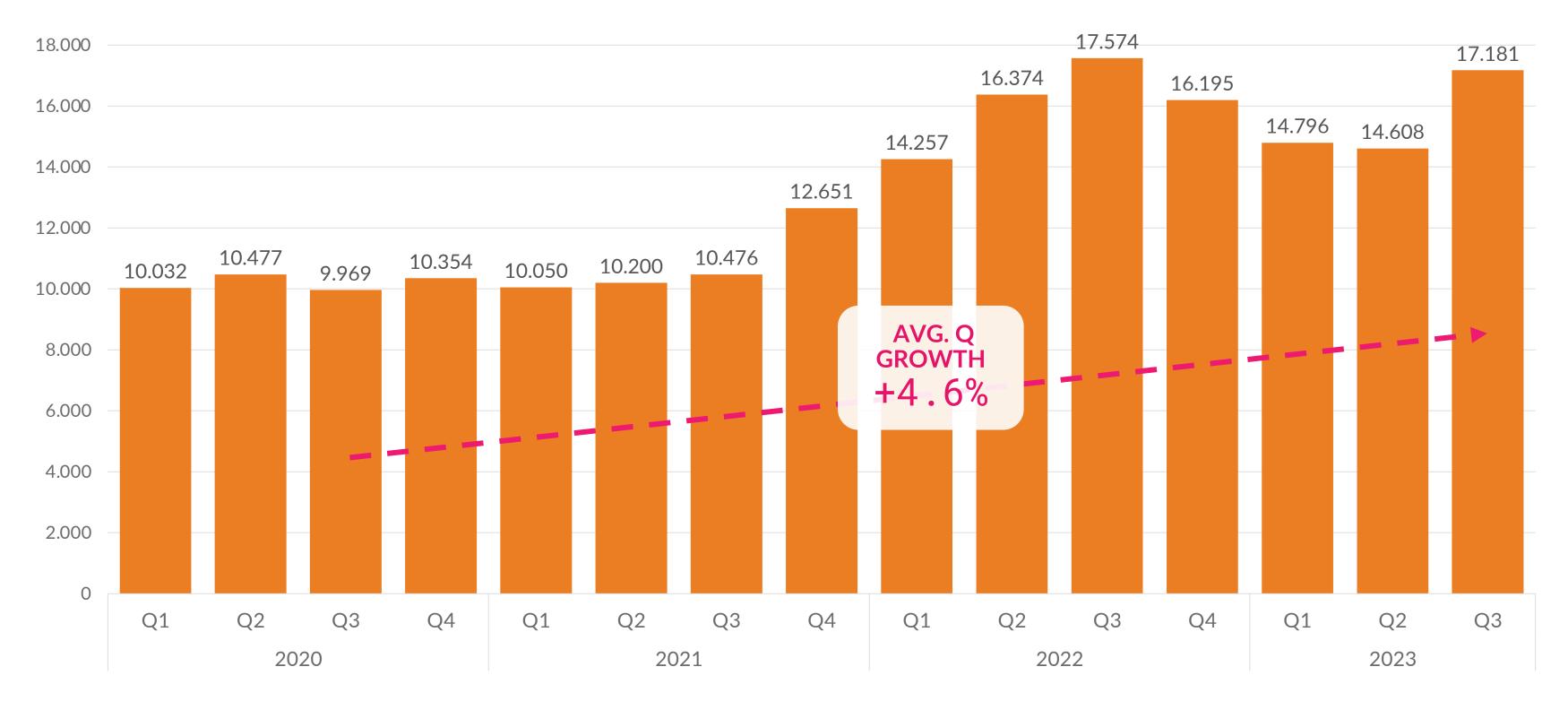
#### **KPIs**

- 375+ wholesale clients
- Revenues: €29.6m
- Gross Margin: 8-10%
- EBITDA: 5%

Data as of 1H2023 Source: Company financial statements and elaborations



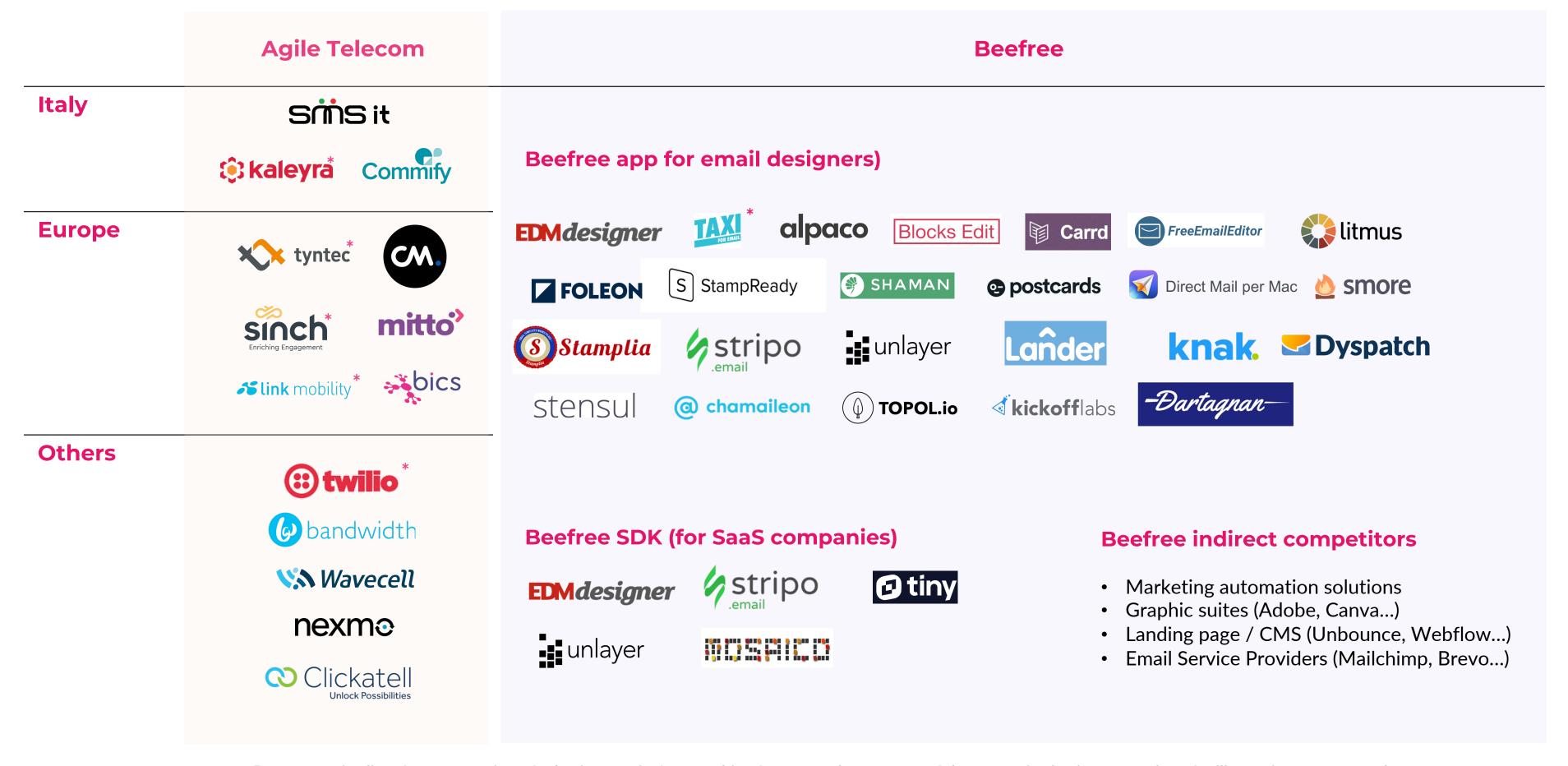
# **3y Quarterly Sales Evolution**



Data in EUR/m Consolidated gross sales from management accounts, not subject to a BoD resolution, unaudited



# Competitive Landscape



Representative list of our competitors for business units/geographies. Logos are the property of the respective businesses and are for illustrative purposes only \*Publicly traded



**Chapter 3** 

# Select Financials

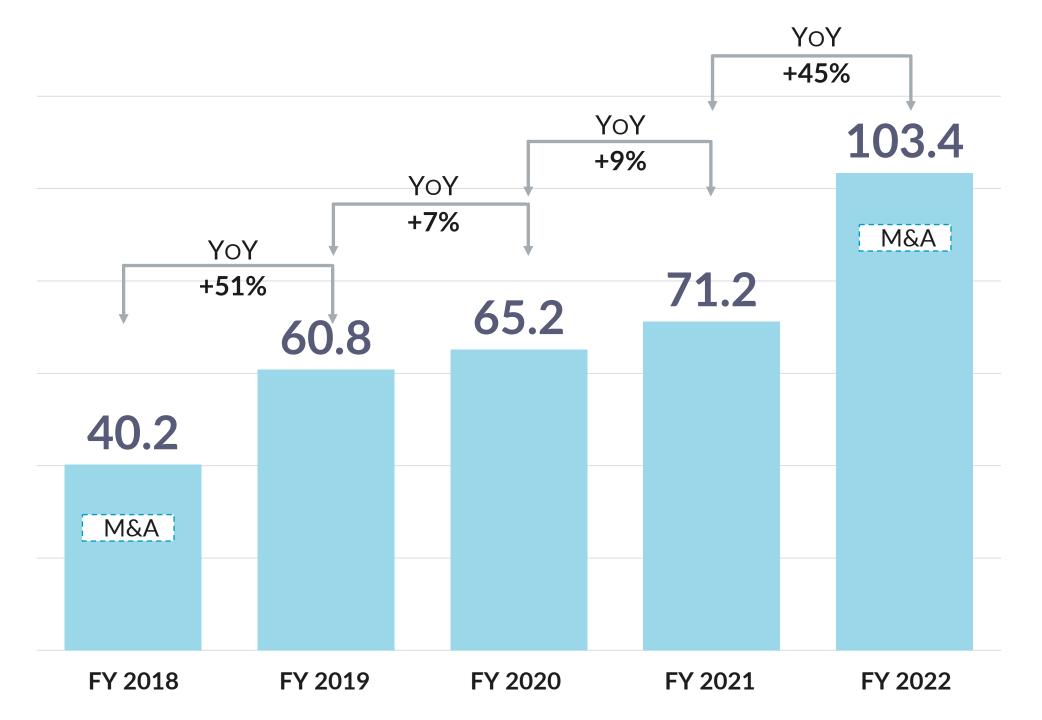




#### **OLD PERIMETER**

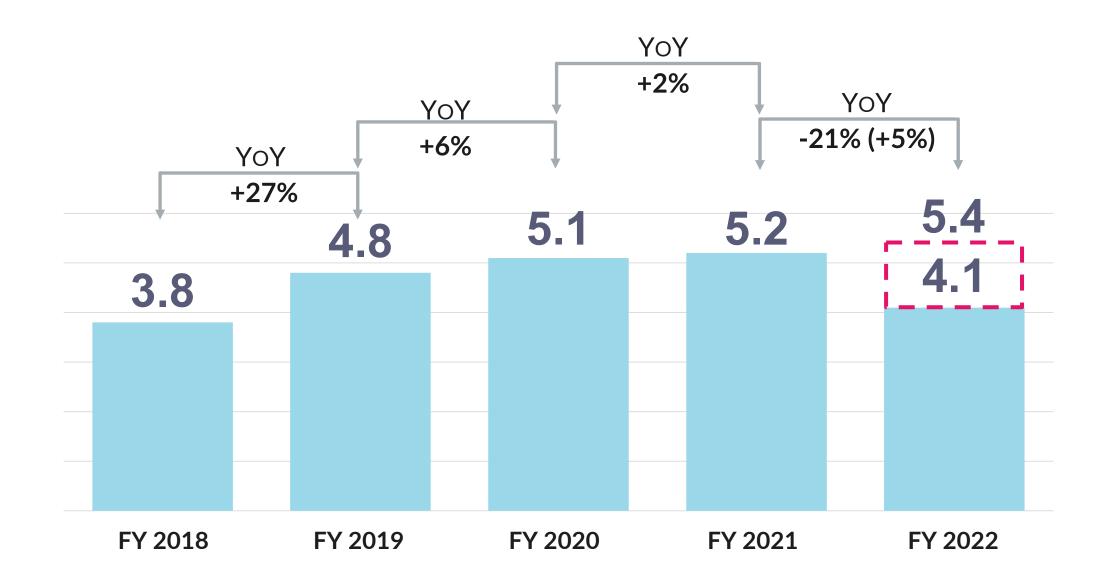
# P&L FY 2018-2022

#### Revenues









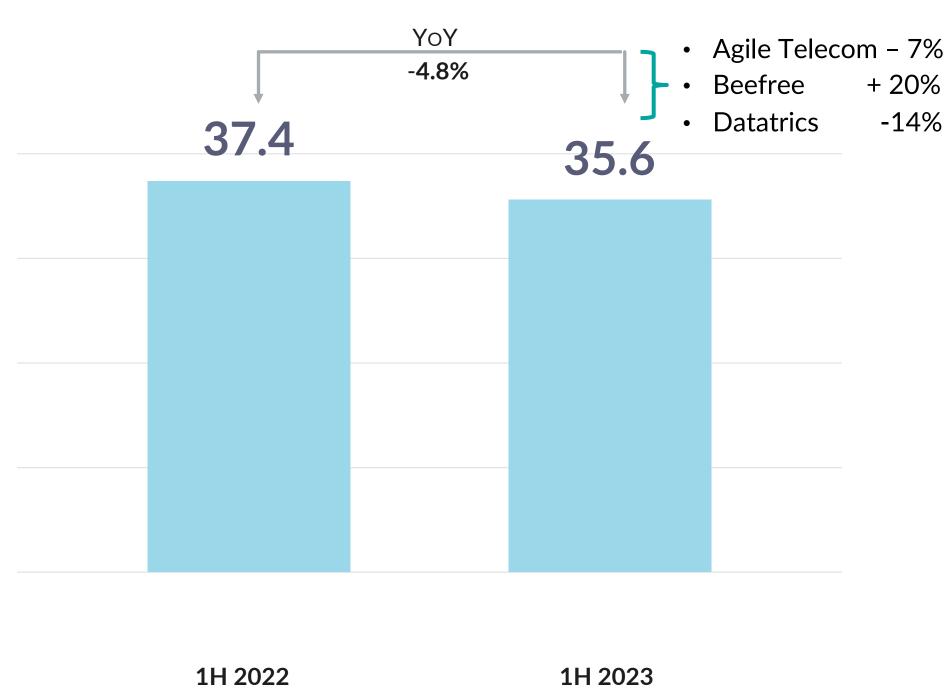
Data in EUR/m CONTACTLAB consolidated from May 2022



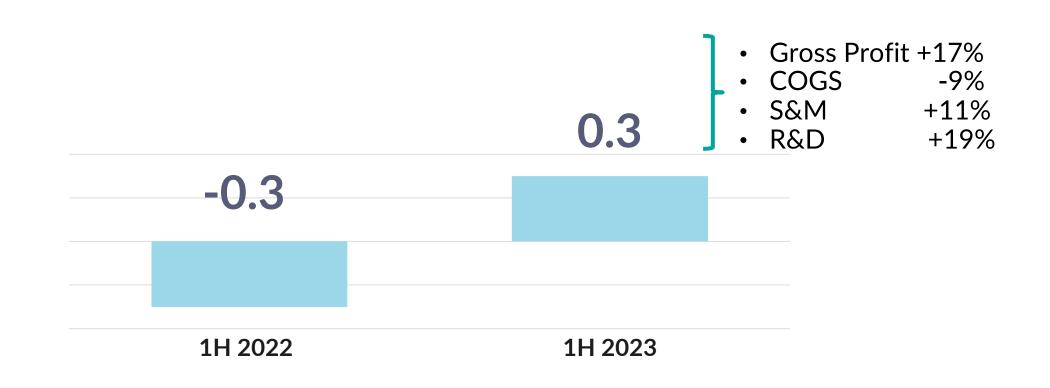
#### POST\_ESP SALE PERIMETER

# P&L 1H 2022-2023

#### Revenues



#### **EBITDA**



Data in EUR/m
Restatement according to IFRS5, including carve-out of
Discontinued Operations after ESP sale closing in July 2023
Datatrics included, sold in October 2023

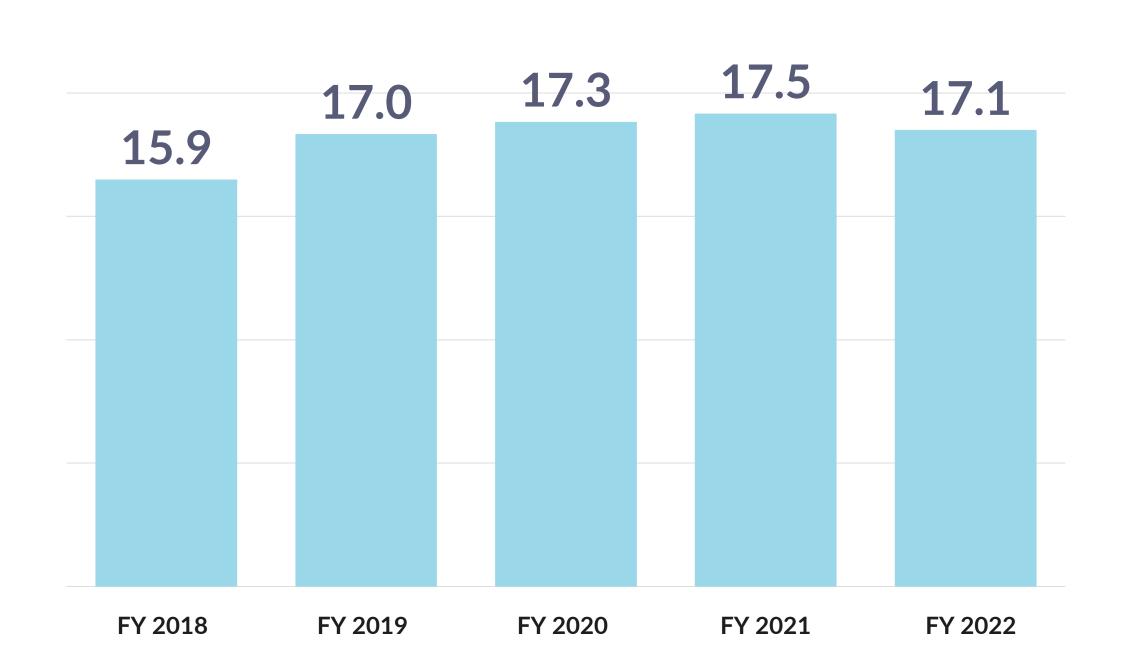
34



#### **OLD PERIMETER**

## Balance Sheet FY 2018-2022

#### **Shareholders' Equity**



# **Net Cash Position** Acquisitions-related Liquidity (cash) 13.2 9.8 8.9 7.7 7.1 6.5 6.4 2.5 2.4

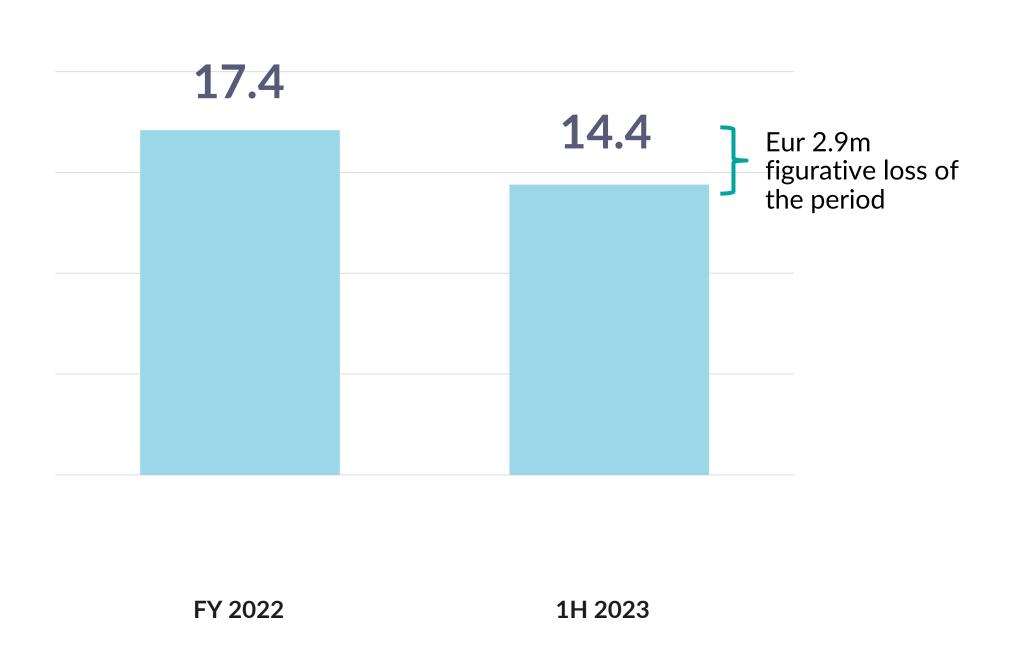
Data in €m



#### POST\_ESP SALE PERIMETER

## Balance Sheet FY 2022-1H 2023

#### **Shareholders' Equity**



#### **Net Cash Position**



Data in €m except where stated
Restatement according to IFRS5, including carve-out of Discontinued Operations after ESP sale closing in July
2023

Does not include cash-in from the sale Datatrics included, sold in October 2023



**Chapter 4** 

# Investor Information





## **Board of Directors**



Matteo Monfredini

**Co-founder - Chairman & CFO** 

- Freelance software developer during his studies at the Politecnico University in Milan
- Co-founded Network srl in 1999 and MailUp in 2002



Nazzareno Gorni

**Co-founder & CEO** 

- ICT Marketing and CRM Consultant since 1997
- Adjunct professor in Marketing, Consumerism & Communications
- Speaker and author of books about Email Marketing & Automation



Micaela Cristina Capelli

**Executive Director & IR** 

- Italian Bishops' Conference Investment Committee
- Former:
- Promoter Team and Board Member of Gabelli Value for Italy SPAC
- Capital Markets Director of Banca Esperia
- Capital Markets Manager of Centrobanca and UBI Banca
- Analyst at the Equity Market Listing of the Italian Stock Exchange



Ignazio Castiglioni

**Independent Director** 

- Founder and Chief Executive Officer of HAT Orizzonte Group
- Former Head of Private Equity of Vegagest SGR
- Former senior manager at the asset management company of Cattolica Assicurazioni, the private equity firm of Gemina Group, PwC and EBlab



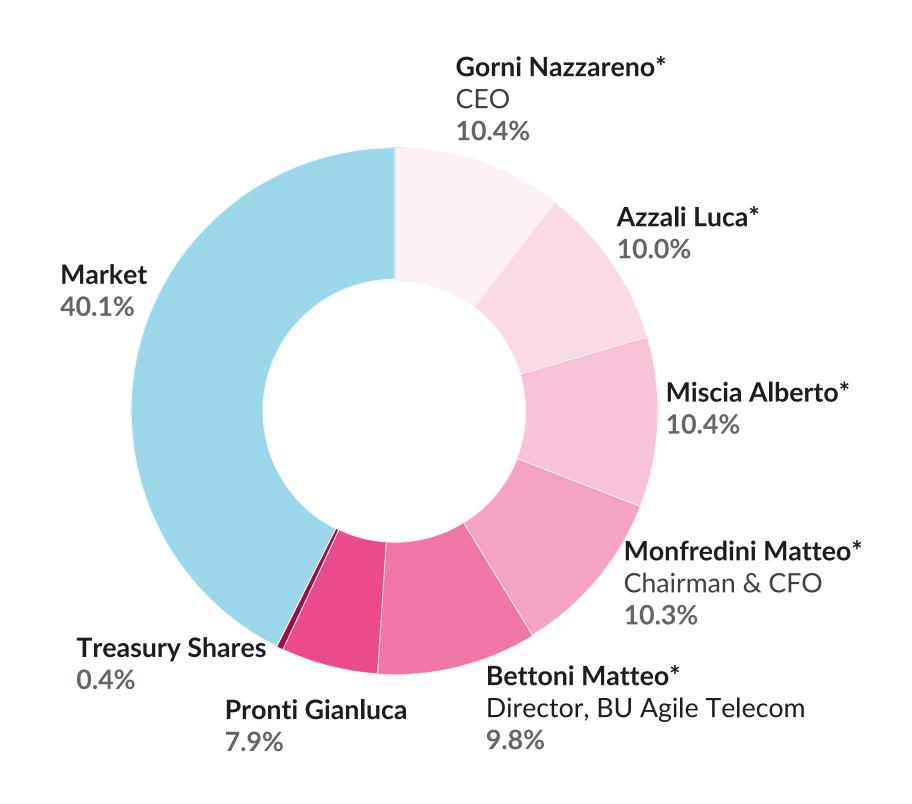
Paola De Martini

**Independent Director** 

- Board member of Renergetica, chair of the Domestic and International Arbitration Chamber of Rome, independent Board member, Remuneration and Related Parties Operations Committees of Banca Monte dei Paschi di Siena
- Former Executive VP with Coca Cola European Partners, STMicroelectronics, Luxottica Group, Grimaldi Group, Bulgari
- Former independent Board member with Banca Popolare di Milano and Tiscali



# Stock Information / Shareholders



<sup>\*</sup> Group's Founders (via respective legal entities)



#### **Stable control**

• Founders entered a shareholders' agreement regarding 45.1% of the share capital, in equal measure

2021-2023 lock-up

## Market friendly

- 1 independent Director, 1 female Director
- Free float ~35%
- Full quarterly reports
- Upgraded management control system
- Management incentive plan + SOP

- Reporting in international accounting principles (IFRS)
- Risk management: introduced "Model 231"
- All information in both Italian and English

#### **88** Top institutional holders\*\*

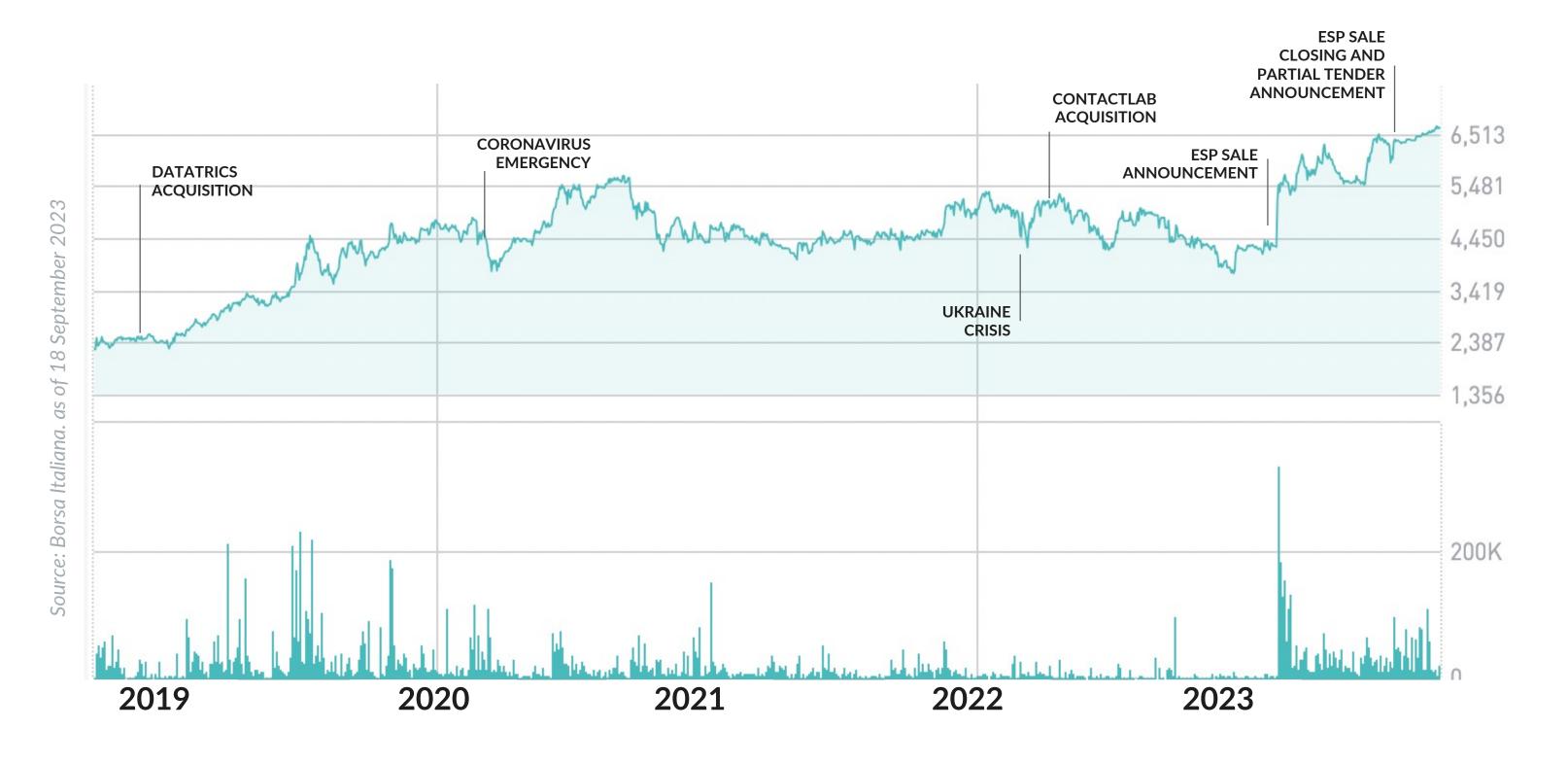
- Herald Investment Trust Plc
- Mediolanum
- Algebris

- Azimut
- Fideuram
- Eurizon

<sup>\*\*</sup> General Shareholders' Meeting, Apr 20, 2023 and Sept 18, 2023



# Prices & Volumes 5 Years



0	EURONEXT GROWTH MILA	N
$\bigcirc$	ISIN	IT0005040354
	Bloomberg	GROW IM
	Reuters	GROW.MI
<u>:</u>	Number of Shares	15.393.343
<i>&gt;</i>	IPO Price (29 Jul 2014)	€1.92
	Current Price (18 Sept 2023)	€6.66
	Current Market Cap (18 Sept 2023)	€102.5m
	Perf 5YR	+195%
	Perf 1YR	+52%
	Perf 6m	+17%
	Avg daily volumes (shares)	
	2019	26k
	2020	14k
	2021	10k
	2022	6k
	YTD	>30k



# ESG - Environment, Social, Governance

We care for employees, environment, people, community, investors



## **Environment**

- Carbon Neutrality goal: CO<sub>2</sub> offset for all Business Units, by planting trees and supporting forest conservation projects
- Climate Positivity goal: starting 2022, 1 tree planted for every new customer
- Use of renewable energy (solar systems)
- Cloud sustainability (-67% carbon emissions thanks to cloud servers)



## Social

- Flexibility & hybrid work
- No temporary staff
- Key stakeholder engagement: constant dialogue with customers, social parties, institutions, local communities, employees, etc.
- Support to non-profits, cultural associations & local sport organizations



## Governance

- Voluntary ESG disclosure in accordance to GRI Standards
- Independent Board members: 2/5
- Pay-per-performance
- Anti-corruption policy & Code of Ethics
- Tax transparency
- Top-score Legality Rating
- GDPR compliance

Learn more about our approach to Sustainability on our website ()



# **List of Parties**

**Euronext Growth Advisor** 



**Audit & Accounting** 



**Specialist** 



**Broker / Coverage** 







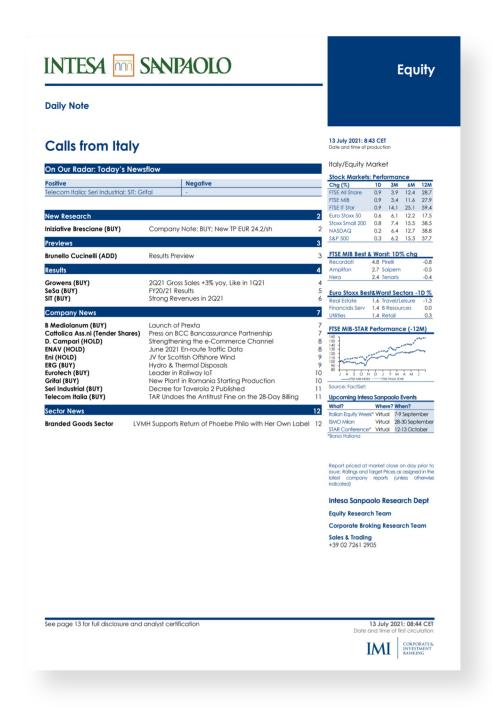
**Legal Advisor** 





# **Analyst Coverage and Outlook**







Download here 🕹



## Contacts

Via Pola,9 20124 Milan, Italy

investor.relations@growens.io







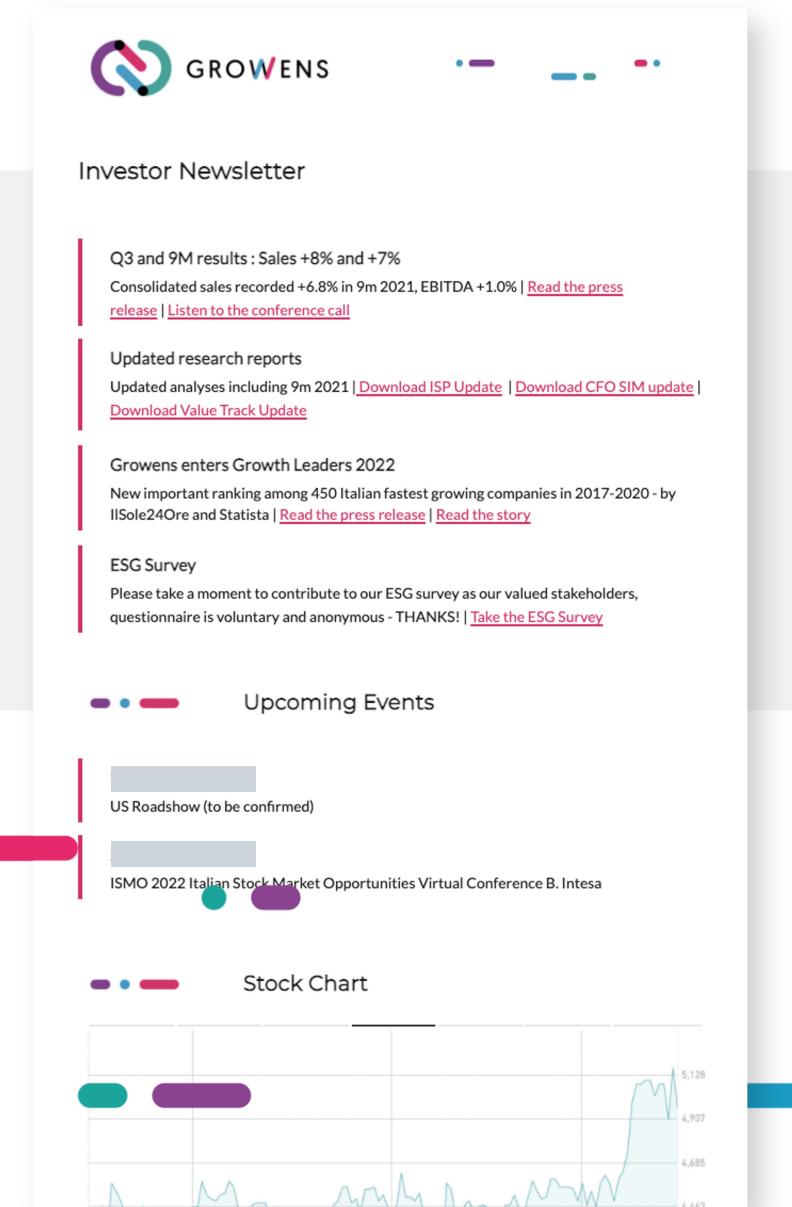
Ticker

GROW.IM / GROW.MI

#### ISIN

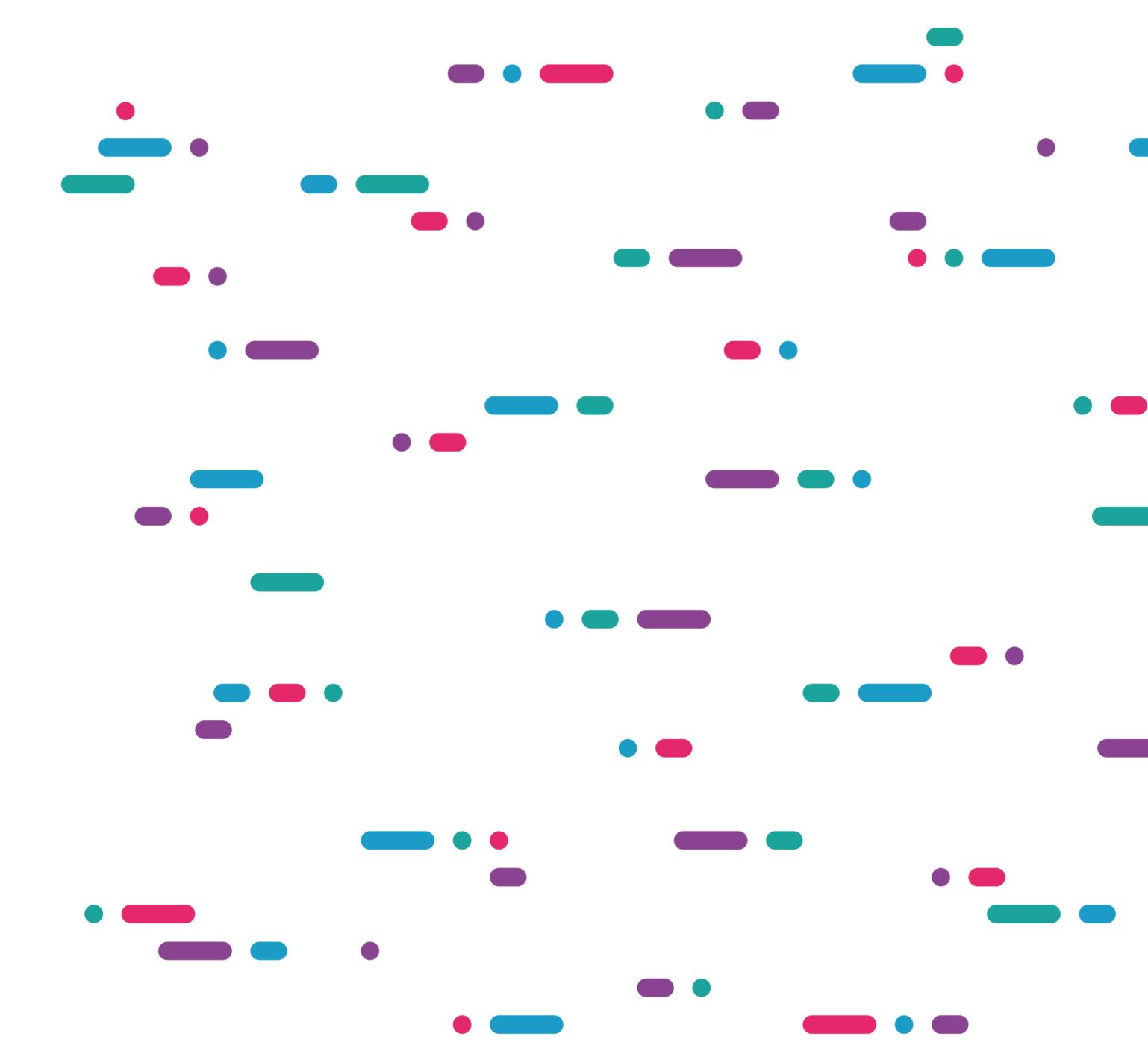
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# Appendix





#### **CURRENT PERIMETER**

# 9m 2023 and FY 2022 Net Financial Position

Consolidated Net Financial Position	30/09/2023	31/12/2022	Change	Ch. %
A. Cash	18,962,190	7,153,665	11,808,525	165.1%
B. Cash equivalents				
C. Other current financial assets	43,000,060		43,000,060	n.m.
D. Cash and cash equivalents (A) + (B) + (C)	61,962,250	7,153,665	54,808,585	n.m.
E Financial debt	576,669	1,076,709	(500,040)	(46.4%)
F. Current financial debt	1,218,798	1,621,736	(402,938)	(24.8%)
G. Current financial position (E) + (F)	1,795,467	2,698,445	(902,978)	(33.5%)
H. Net short term financial position (G) - (D)	(60,166,783)	(4,455,220)	(55,711,564)	n.m.
I. Due to banks medium/long term	2,747,810	4,389,700	(1,641,890)	(37.4%)
J. Bonds issued				
K.Other financial liabilities medium/long term				
L. Non current financial position (I) + (J) + (K)	2,747,810	4,389,700	(1,641,890)	(37.4%)
M. Net financial position (H) + (L)	(57,418,973)	(65,519)	(57,353,454)	n.m.
Other Financial Assets Long term	(4,600,000)		(4,600,000)	n.d
o/w E. Current fin. Liab. Rights of Use IFRS 16	352,456	817,672	(465,216)	(56.9%)
o/w I. Non curr. fin. Liab. Rights of Use IFRS 16	982,786	1,520,629	(537,843)	(35.4%)
N. Adj. Net financial position	(63,354,215)	(2,403,820)	(60,950,395)	n.m.



**OLD PERIMETER** 

# Q1 2023 and FY 2022 Net Financial Position

Consolidated Net Financial Position	31/03/2023	31/12/2022	Change	Ch. %
A. Cash	7,578,237	7,153,665	424,572	5.9%
B. Cash equivalents				
C. Other current financial assets				
D. Cash and cash equivalents (A) + (B) + (C)	7,578,237	7,153,665	424,572	5.9%
E Financial debt	827,221	1,076,709	(249,488)	(23.2%)
F. Current financial debt	3,488,573	1,621,736	1,866,837	115.1%
G. Current financial position (E) + (F)	4,315,794	2,698,445	1,617,348	59.9%
H. Net short term financial position (G) - (D)	(3,262,444)	(4,455,220)	1,192,776	(26.8%)
I. Due to banks medium/long term	4,326,922	4,389,700	(62,778)	(1.4%)
J. Bonds issued				
K.Other financial liabilities medium/long term				
L. Non current financial position (I) + (J) + (K)	4,326,922	4,389,700	(62,778)	(1.4%)
M. Net financial position (H) + (L)	1,064,478	(65,519)	1,129,998	n.m.
o/w Current financial liabilities Rights of Use IFRS 16	639,679	817,672	(177,993)	(21.8%)
o/w Non current financial liabilities Rights of Use IFRS 16	1,629,250	1,520,629	108,621	7.1%
Net financial position ex IFRS 16 effect	(1,204,451)	(2,403,820)	1,199,370	(49.9%)



#### POST\_ESP SALE PERIMETER

P&L

RIMETER		Half Year						
	30/06/2023	%	30/06/2022	%	Change	Ch.%		
SaaS Revenues	5,876,718	16.5%	5,263,529	14.1%	613,189	11.6%		
CPaaS Revenues	29,480,375	82.7%	31,806,170	85.0%	(2,325,795)	(7.3%)		
Other Revenues	278,905	0.8%	354,175	0.9%	(75,269)	(21.3%)		
Total Revenues	35,635,998	100.0%	37,423,874	100.0%	(1,787,875)	(4.8%)		
Cost of Goods Sold	28,441,171	79.8%	31,284,160	83.6%	(2,842,989)	(9.1%)		
Gross Profit	7,194,827	20.2%	6,139,713	16.4%	1,055,114	17.2%		
Sales & Marketing costs	2,227,075	6.2%	2,008,046	5.4%	219,029	10.9%		
Deceare C Development Open	1,193,261	3.3%	1,005,651	2.8%	187,609	18.7%		
Research & Development Opex Research & Development Capex	(1,732,834)	(4.9%)	(1,198,738)	(3.2%)	(534,096)	44.6%		
Research & Development capex  Research & Development costs	2,926,094	8.2%	2,204,390	5.9%	721,705	32.7%		
General & Admin Costs	3,493,867	9.8%	3,420,509	9.1%	73,358	2.1%		
Total Costs	6,914,203	19.4%	6,434,206	17.2%	479,996	7.5%		
EBITDA	280,625	0.8%	(294,493)	(0.8%)	575,118	195.3%		
General Depreciation Costs	135,680	0.4%	108,678	0.3%	27,002	24.8%		
Right of Use Amort. Costs	241,333	0.7%	259,609	0.7%	(18,276)	(7.0%)		
R&D Amortization Costs	1,334,738	3.7%	1,070,779	2.9%	263,960	24.7%		
Write off of assets	1,286,000	3.6%	0	0.0%	1,286,000			
EBIT	(2,717,126)	(7.6%)	(1,733,558)	(4.9%)	(983,568)	(56.7%)		
Net financial income/(charges)	(159,324)	(0.4%)	91,025	0.2%	(250,349)	(275.0%)		
EBT	(2,876,450)	(8.1%)	(1,642,533)	(4.2%)	(1,233,917)	(75.1%)		
Current Income Taxes	(112,046)	(0.3%)	(140,242)	(0.4%)	28,196	20.1%		
Deferred Taxes	127,016	0.4%	134,665	0.4%	(7,649)	(5.7%)		
Net Profit (Loss) from Continuing Operations	(2,861,479)	(8.0%)	(1,648,110)	(4.4%)	(1,213,370)	(73.6%)		
Net Result from Discont. Operations	186,713	0.5%	710,750	1.9%	(524,037)	(73.7%)		
Net Profit (Loss)	(2,674,766)	(7.5%)	(937,360)	(2.5%)	(1,737,407)	(185.4%)		
Group Net Profit (Loss)	(2,649,961)	(7.4%)	(930,945)	(2.5%)	(1,719,016)	(184.7%)		
Minority Net Profit (Loss)	(24,805) Data in EUR	(0.1%)	(6,415)	(0.0%)	(18,390)	(286.7%)		



#### **CURRENT PERIMETER**

# P&L

		9 months						
	30/06/2023	%	30/06/2022	%	Change	Ch.%		
SaaS Revenues	7,338,051	13.4%	6,430,766	11.1%	907,286	14.1%		
CPaaS Revenues	46,611,961	85.3%	50,757,986	88.0%	(4,146,025)	(8.2%)		
Other Revenues	674,254	1.2%	517,883	0.9%	156,370	30.2%		
Total Revenues	54,624,266	100.0%	57,706,635	100.0%	(3,082,369)	(5.3%)		
Gross Profit	10,356,317	19.0%	8,689,622	15.1%	1,666,694	19.2%		
EBITDA	298,956	0.5%	749,454	1.3%	(450,498)	(60.1%)		
EBT from Continuing Operations	(2,490,863)	(4.6%)	(1,106,431)	(1.9%)	(1,384,432)	125.1%		
EBT from Discont. Operations	64,195,273	n.m.	381,941	0.7%	63,813,332	n.m.		
EBT	61,704,411	n.m.	(724,489)	(1.3%)	62,428,900	n.m.		



#### OLD PERIMETER

P&L	Full Year						Half Year					
	31/12/2022	%	31/12/2021	%	Change	Ch.%	30/06/2022	%	30/06/2021	%	Change	Ch.%
SaaS Revenues	38,692,028	37.4%	26,089,735	36.6%	12,602,293	48.3%	16,897,544	35.8%	12,502,015	37.1%	4,395,530	35.2%
CPaaS Revenues	63,312,092	61.3%	44,070,048	61.9%	19,242,044	43.7%	29,807,128	63.2%	20,736,869	61.5%	9,070,259	43.7%
Other Revenues	1,354,293	1.3%	1,077,179	1.5%	277,114	25.7%	478,560	1.0%	452,503	1.3%	26,057	5.8%
<b>Total Revenues</b>	103,358,412	100.0%	71,236,961	100.0 %	32,121,452	45.1%	47,183,233	100.0%	33,691,387	100.0%	13,491,845	40.0%
Cost of Goods Sold	72,537,675	70.2%	47,436,618	66.6%	25,101,057	52.9%	33,515,524	71.0%	22,095,818	65.6%	11,419,706	51.7%
<b>Gross Profit</b>	30,820,738	29.8%	23,800,343	33.4%	7,020,394	29.5%	13,667,708	29.0%	11,595,569	34.4%	2,072,139	17.9%
Sales & Marketing costs	9,986,088	9.7%	7,323,997	10.3%	2,662,090	36.3%	4,778,496	10.1%	3,315,335	9.8%	1,463,161	44.1%
Research & Development							2,144,470	4.5%	1,840,168	5.5%	304,302	16.5%
Opex	4,507,146	4.4%	3,175,065	4.5%	1,332,081	42.0%	, ,		, ,		,	
Research & Development Capex	• • •	(3.7%)	(2,661,338)	(3.7%)	(1,189,299)	44.7%	(1,599,738)	(3.4%)	(1,183,686)	(3.5%)	(416,052)	35.1%
Research & Development costs	8,357,783	8.1%	5,836,403	8.2%	2,521,380	43.2%	3,744,208	7.9%	3,023,854	9.0%	720,354	23.8%
General & Admin Costs	12,229,875	11.8%	8,099,937	11.4%	4,129,938	51.0%	5,387,987	11.4%	4,031,472	12.0%	1,356,515	33.6%
Total Costs	26,723,109	25.9%	18,599,000	26.1%	8,124,110	43.7%	12,310,953	26.1%	9,186,976	27.3%	3,123,977	34.0%
EBITDA	4,097,629	4.0%	5,201,344	7.3%	(1,103,715)	(21.2%)	1,356,755	2.9%	2,408,593	7.1%	(1,051,838)	(43.7%)
General Depreciation Costs	451,347	0.4 %	344,028	0.5 %	107,319	31.2 %	217,587	0.5%	184,055	0.5%	33,532	18.2%
Right of Use Amort. Costs	999,342	1.0 %	1,188,778	1.7 %	(189,435)	(15.9 %)	504,315	1.1%	548,002	1.6%	(43,687)	(8.0%)
R&D Amortization Costs	3,952,461	3.8 %	2,385,842	3.3 %	1,566,619	65.7 %	1,659,584	3.5%	1,197,678	3.6%	461,906	38.6%
Write off of assets	1,542,000	1.5%	150,666	0.2%	1,391,334	n.m.						
EBIT	(2,847,521)	(2.8%)	1,132,031	1.6%	(3,979,552)	n.m.	(1,024,731)	(2.2%)	478,858	1.4%	(1,503,589)	n.m.
Net financial income/(charges)	(272,795)	(0.3%)	(49,653)	(0.1%)	(223,141)	n.m.	66,077	0.1%	(33,720)	(0.1%)	99,797	n.m.
EBT	(3,120,316)	(3.0%)	1,082,377	1.5%	(4,202,693)	n.m.	(958,654)	(2.0%)	445,138	1.3%	(1,403,792)	n.m.
Current Income Taxes	(184,723)	(0.2%)	(848,723)	(1.2%)	664,001	n.m.	(173,416)	(0.4%)	(396,865)	(1.2%)	223,449	(56.3%)
Deferred Taxes	741,036	0.7%	134,955	0.2%	606,081	n.m.	194,709	0.4%	250,678	0.7%	(55,969)	(22.3%)
Net Profit (Loss)	(2,564,003)	(2.5%)	368,608	0.5%	(2,932,611)	n.m.	(937,360)	(2.0%)	298,951	0.9%	(1,236,311)	n.m.
Group Net Profit (Loss)	(2,424,718)	(2.3%)	420,071	0.6%	(2,844,789)	n.m.	(930,945)	(2.0%)	298,951	0.9%	(1,229,896)	n.m.
Minority Net Profit (Loss)	(47,998)	0.0%	(18,489)	0.0%	(29,508)	n.m.	(6,415)	(0.0%)		0.0%	(6,415)	n.m.



#### POST\_ESP SALE PERIMETER

# Balance sheet 1H 2023

	30/06/2023	31/12/2022	Change	Ch %
Tangible fixed assets	261,939	1,204,296	(942,358)	(78.2%)
Right of Use	2,449,084	2,282,409	166,675	7.3%
Intangible fixed assets	7,651,913	10,942,158	(3,290,245)	(30.1%)
Goodwill	11,471,991	17,400,305	(5,928,314)	(34.1%)
Equity investments in associates and joint ventures	422,042	261,003	161,039	61.7%
Other non-current assets	1,387,343	1,306,276	81,066	6.2%
Deferred tax assets	1,787,476	1,832,486	(45,010)	(2.5%)
Total non-current assets	25,431,788	35,228,934	(9,797,146)	(27.8%)
Receivables from customers	10,476,893	16,721,062	(6,244,169)	(37.3%)
Other current assets	1,802,998	2,034,383	(231,385)	(11.4%)
Cash and cash equivalents	3,793,734	7,153,665	(3,359,931)	(47.0%)
Total current assets	16,073,625	25,909,110	(9,835,485)	(38.0%)
Total assets in continuity	41,505,413	61,138,044	(19,632,631)	(32.1%)
Assets Held for Sale	23,538,584	0	23,538,584	
Total assets	65,043,997	61,138,044	3,905,953	6.4%
Share capital	384,834	384,834	0	0.0%
Reserves	16,764,834	19,279,481	(2,514,647)	(13.0%)
Profit (Loss) for the period	(2,649,961)	(2,516,005)	(133,956)	5.3%
Net Equity (third parties)	(83,764)	(59,974)	(23,790)	39.7%
Total equity	14,415,942	17,088,335	(2,672,393)	(15.6%)
Payables to banks and other financiers	2,805,950	4,128,592	(1,322,642)	(32.0%)
Liabilities Right of Use long-term	1,636,279	1,520,629	115,650	7.6%
Provisions for risks and charges	33,333	354,667	(321,333)	(90.6%)
Provisions for personnel	1,084,891	3,976,471	(2,891,580)	(72.7%)
Deferred taxes	722,666	915,844	(193,178)	(21.1%)
Total non-current liabilities	6,283,118	10,896,202	(4,613,084)	(42.3%)
Trade and other payables	11,629,694	14,871,582	(3,241,888)	(21.8%)
Due to banks and other lenders short term	9,625,786	1,880,773	7,745,013	411.8%
Liabilities Right of Use short-term	868,243	817,672	50,571	6.2%
Other current liabilities	5,520,549	15,583,479	(10,062,930)	(64.6%)
Total current liabilities	27,644,272	33,153,506	(5,509,234)	(16.6%)
Total liabilities in continuity	48,343,332	61,138,043	(12,794,711)	(20.9%)
Liabilities Held for Sale	16,700,664	0	16,700,664	
Total Liabilities	65,043,997	61,138,044	3,905,953	6.4%

Data in EUR
Application of IFRS5, including carve-out
of Discontinued Operations after ESP sale
closing in July 2023
Datatrics included, sold in October 2023

Data in EUR



OLD PERIMETER

# Balance sheet

	31/12/2022	31/12/2021	Change	Ch. %
Intangible fixed assets	11,021,312	6,934,260	4,087,052	58.9%
Goodwill	17,321,151	15,326,343	1,994,808	13.0%
Tangible fixed assets	1,204,296	1,451,491	(247,195)	(17.0%)
Rights of Use (IFRS 16)	2,282,409	3,168,182	(885,773)	(28.0%)
Financial fixed assets	301,952	200,985	100,968	50.2%
Fixed Assets	32,131,120	27,081,261	5,049,859	18.6%
Receivables from customers	16,721,062	12,465,270	4,255,792	34.1%
Payables to supplier	(14,871,582)	(14,188,380)	(683,202)	4.8%
Payables to associated companies		(2,000)	2,000	(100.0%)
Commercial Trade Working Capital	1,849,481	(1,725,110)	3,574,591	(207.2%)
Tax receivables and payables	756,563	(424,256)	1,180,819	(278.3%)
Accruals and deferrals	(9,236,163)	(7,845,047)	(1,391,116)	17.7%
Other receivables and payables	(4,147,048)	(3,589,466)	(557,582)	15.5%
Net Working Capital	(10,777,167)	(13,583,879)	2,806,712	(20.7%)
Provisions for risks and charges	(354,667)	(221,667)	(133,000)	60.0%
Provisions for severance and pension	(3,976,471)	(2,265,831)	(1,710,640)	75.5%
Net Capital Invested	17,022,816	11,009,885	6,012,931	54.6%
Share capital	384,834	374,276	10,557	2.8%
Reserves	19,279,481	16,775,315	2,504,166	14.9%
Profit (Loss) for the period	(2,516,005)	387,098	(2,903,103)	(750.0%)
Third parties Net Equity	(59,974)	(6,086)	(53,888)	885.5%
Net Equity	17,088,335	17,530,603	(442,268)	(2.5%)
Cash	(7,153,665)	(13,324,983)	6,171,318	(46.3%)
Short-term debt	1,880,773	1,234,624	646,149	52.3%
Financial liabilities right of use (short term)	817,672	998,388	(180,716)	(18.1%)
Medium/long-term debt	2,869,072	2,270,862	598,210	26.3%
Financial liabilities right of use (medium/long term)	1,520,629	2,300,390	(779,762)	(33.9%)
Net financial position	(65,519)	(6,520,719)	6,455,199	(99.0%)
Total sources	17,022,816	11,009,885	6,012,931	54.6%

Data in EUR



# By Business Unit

FY 2022 OLD PERIMETER

**REVENUES EBITDA** Δ% FY 2022 FY 2021 FY 2022 FY 2021 Δ% MailUp 25.0 16.6 50.6% 2.6 3.9% Agile Telecom 67.6 47.5 42.5% 2.3 2.3 (1.2%)BEE 8.9 5.6 59.0% 0.2 (36.6%) **Datatrics** (83.2%) (2.0%)(1.6)(0.9)Acumbamail 2.6 2.1 21.6% (0.1%)0.5 0.5 10.4 Holding 45.4% (0.3)0.1 n.m. Consol. (0.2)(13.7)(10.3)(0.3)Adjustments 71.2 45.1% 5.2 (21.1%) **Total** 103.4 4.1

1H 2023

POST\_ESP SALE PERIMETER

		REVENUES			EBITDA	
	1H 2023	1H 2022	Δ%	1H 2023	1H 2022	Δ%
Agile Telecom	29.6	31,9	(7.3%)	1, 4	0.7	94.5%
Beefree	4.8	4.0	20.2%	0.1	0.4	(68.3%)
Datatrics	1.1	1,2	(13.5%)	(0.6)	(0.9)	30.1%



# September 2023 ARR and Cash Sales Preview

#### SaaS ARR

#### ARR Sept 2022 **Business Unit** ARR Sept 2023 Ch % 10.9 9.8 Beefree 10.8% 1.9 2.4 **Datatrics** (22.3%) 4.4% **Total** 12.8 12.2

## CPaaS Q3 cash sales

	Q3 2023	Q3 2022	Ch %
Agile Telecom	17.2	17.6	(4.2%)

Data in EUR/m
Beefree's growth in USD + 15.4%
Datatrics sold in October 2023



## Glossary

**ARPA** - Average Revenue per Account, generally measured on a monthly or annual basis

**ARR** - Annual Recurring Revenue, a measure of predictable subscription-based revenue stream

**CAC** - Cost to Acquire a new Client, equal to the total sales and marketing expense divided by the number of new clients

**CPAAS** - Communications Platform as a Service is a cloud-based, programmable multichannel communications platform that lets you add messaging features to your existing business software using APIs

**CDP** - Customer Data Platform, a marketer-managed system that creates persistent, unified, customer database that is accessible to other systems

LTV - Life Time Value, an estimation of the aggregate gross margin contribution of the average customer over the life of the customer

MRR - Monthly Recurring Revenue, a measure of predictable subscription-based revenue stream

**NET RETENTION** (%) - How much revenue growth or churn the company had over time from the existing pool of customers. Takes into account expansion (upgrades), contraction (downgrades), and churn

**NPS** - Net Promoter Score, a method of using a single survey to gauge customer satisfaction. Range is from -100 to +100. Average for SaaS is 31

**Payback Period** - the average time (in months) it takes for the revenues from a new client to cover the cost of acquisition (sales and marketing) and the cost of service provision (COGS)

**RECURRING REVENUE** - The portion of a company's revenue that is expected to continue in the future. Unlike one-off sales, these revenues are predictable, stable and can be counted on to occur at regular intervals going forward with a relatively high degree of certainty. In SaaS they are referred to the annual or monthly subscriptions

**SAAS** - Software-as-a-service uses cloud computing to provide users with access to a program via the internet



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